

What's News

Business & Finance

Twitter said CEO Jack Dorsey is stepping down, a departure driven in part by investors uncomfortable with his roles running two large, publicly traded companies, according to people familiar with the matter. A1

◆ **An NLRB official** tossed out results from an Amazon unionization vote for warehouse workers in Alabama, saying that the company has violated labor law in its campaign against organizing. A1

◆ **The pandemic has unleashed a historic burst in entrepreneurship and self-employment. A1**

◆ **Stocks and oil prices** bounced back from Friday's selloff as investors' fears over the Omicron variant eased. The S&P 500, Dow and Nasdaq rose 1.3%, 0.7% and 1.9%, respectively. B1, B11

◆ **Microsoft CEO Nadella** sold about half of his shares in the company last week. B1

◆ **Elizabeth Holmes** testified at her trial that she had been raped while studying at Stanford and not long after entered into an abusive relationship with the man who would become her top deputy at Theranos. B1

◆ **Hertz plans to buy back** as much as \$2 billion of its stock, returning more capital to investors who stood by the car-rental company through its bankruptcy filing last year. B2

◆ **The FTC is seeking information** from Amazon, P&G, Walmart and others on how they handle supply-chain snafus as it studies whether the problems have led to anticompetitive behavior. A2

World-Wide

◆ **The CDC strengthened its Covid-19 booster-shot recommendations**, reflecting the threat the new Omicron variant poses to the pandemic response in the U.S. and world-wide. A1, A6, A10

◆ **Drugmakers raised the prospect** that Covid-19 vaccines might be less effective against the new variant, which could create a need for modified vaccines. A6

◆ **The Treasury is redirecting rental-assistance money** from some states and localities that haven't used the bulk of their funds to others facing backlogs of aid requests. A3

◆ **The sex-trafficking trial of Ghislaine Maxwell** began as prosecutors and her defense team sparred over her role in Jeffrey Epstein's alleged sex abuse of underage girls. A3

◆ **Actor Jussie Smollett's trial** on charges stemming from allegations he orchestrated a hoax hate-crime attack on himself began. A3

◆ **Iran made many demands** as it resumed talks with the U.S. and other world powers aimed at salvaging the 2015 nuclear deal. A12

◆ **A Pentagon review of military resources** worldwide plans improvements to bases in Guam and Australia to counter China. A12

◆ **The wife of a former leftist president** deposed by the military 12 years ago appeared headed for a victory in Honduran elections. A12

◆ **Died: Lee Elder**, the first Black golfer to play in the Masters. 87, A4

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Iran Returns to the Table as Talks Resume on Nuclear Deal



FRONT ROW: Enrique Mora of the European Union, center left, and Ali Bagheri-Kani, Iran's chief nuclear negotiator, center right, wait for the start of a meeting in Vienna on Monday to resume talks aimed at salvaging the 2015 nuclear deal. A12

CDC Recommends All Adults Get Booster to Fight Variant

BY BRIANNA ABBOTT

The federal Centers for Disease Control and Prevention strengthened its Covid-19 booster-shot recommendations, reflecting the potential threat of the new Omicron variant to the pandemic response in the U.S. and world-wide.

The CDC recommended on Monday that everyone 18 and older get an additional shot after completing a first course of Covid-19 vaccination. The agency earlier this month en-

couraged boosters only for those 50 and above, adding that people ages 18 and above could get an additional dose.

"The recent emergence of the Omicron variant (B.1.1.529) further emphasizes the importance of vaccination, boosters and prevention efforts needed to protect against Covid-19," CDC Director Rochelle Walensky said in a statement. She urged unvaccinated people who are eligible for Covid-19 shots to get them.

The Food and Drug Admin-

Omicron Reaction

- ◆ **Deadline looms for hospital staff to get vaccine**..... A6
- ◆ **Drugmakers weigh retrofitting shots**..... A6
- ◆ **Variant sickens more in South Africa**..... A10

istration could also authorize Covid-19 boosters from Pfizer Inc. and BioNTech SE for use in 16- and 17-year-olds as soon as next week, according to a person familiar with the planning.

Omicron, identified last week by scientists in South Africa, has rattled officials in the U.S. and around the world, as researchers race to understand the changed pathogen. The World Health Organization warned Monday that the variant has high potential to spread globally and could drive fresh surges in Covid-19 infections.

Spread of the variant also risks intensifying supply-chain disruptions that have fueled a surge in inflation this year. Please turn to page A8

Amazon Gets Federal Order To Hold New Union Vote

BY SEBASTIAN HERRERA

A federal official ordered a new unionization vote for Amazon.com Inc. workers in Alabama, saying the company violated labor law in its campaign against organizing earlier this year, according to the National Labor Relations Board.

About 71% of Amazon employees who voted in Bessemer, Ala., rejected unionization in April, with many saying they were wary of the cost of union dues and weren't persuaded that a union would be able to boost their pay or benefits.

The NLRB ruled that Amazon's actions throughout the mail-in election—including its decision to install a U.S. Postal Service collection box that could have confused employees—were grounds to nullify the results and hold the vote again. It is unclear when a new vote will be held, and Amazon might yet appeal to the NLRB's governing board in Washington, according to a spokeswoman for the agency.

"Today's decision confirms what we were saying all along—that Amazon's intimidation and interference prevented workers from having a fair say in whether they wanted a union in their workplace," said Stuart Appelbaum, president of the Retail, Wholesale and Department Store Union. The RWDSU ran the campaign to unionize Amazon workers in Alabama.

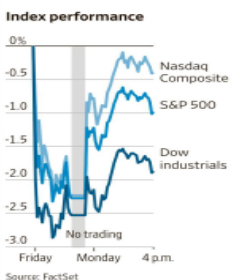
An Amazon spokeswoman said the company employees "have always had the choice of whether or not to join a union, and they overwhelmingly chose not to join the RWDSU earlier this year. It's disappointing that the NLRB has

Please turn to page A2

- ◆ **FTC seeks companies' data on supply-chain crunch**..... A2
- ◆ **Amazon hones its delivery system**..... B1

Stocks Gain After Selloff

Stocks bounced back from Friday's selloff, as fears eased about the Omicron variant. B1



Source: Factset

Workers Quit Jobs in Drove To Become Their Own Bosses

Seeking flexibility, employees are discovering their inner entrepreneur

BY JOSH MITCHELL AND KATHRYN DILL

The pandemic has unleashed a historic burst in entrepreneurship and self-employment. Hundreds of thousands of Americans are striking out on their own as consultants, retailers and small-business owners.

The move helps explain the ongoing shake-up in the world of work, with more people looking for flexibility, anxious about covid exposure, upset about vaccine mandates or simply disenchanted with pre-pandemic office life. It is also aggravating labor shortages in some industries and adding pressure on companies to revamp their employment policies.

The number of unincorporated self-employed workers has risen by 500,000 since

the start of the pandemic, Labor Department data show, to 9.44 million. That is the highest total since the financial-crisis year 2008, except for this summer.

The total amounts to an increase of 6% in the self-employed, while the overall U.S. employment total remains nearly 3% lower than before the pandemic.

Entrepreneurs applied for federal tax-identification numbers to register 4.54 million new businesses from January through October this year, up 56% from the same period of 2019, Census Bureau data show.

That was the largest number on records that date back to 2004. Two-thirds were for businesses that aren't expected to hire employees.

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To Play Local Monopoly Might Require Real Dollars

New versions are popular, but some businesses don't land spots on the board

BY JENNIFER LEVITZ AND JON KAMP

WORCESTER, Mass.—For months, New England's second-largest city has been buzzing about a Worcester version of Monopoly coming this fall.

But the unveiling of the finished board showed that the growing genre of hyperlocal Monopoly is hardly all fun and games.

At this month's Worcester Monopoly launch ceremony, representatives from Top Trumps USA Inc., the creator of the Worcester-themed game, licensed by toy maker Hasbro Inc., mingled with city luminaries in the grand Beaux Arts-style train station. Mo-

nopoly swag festooned the space and a top-hat clad "Mr. Monopoly" mascot roamed by. (Yes, there was Free Parking.)

Hours later, a less polished version of Mr. Monopoly sported a fake black eye at nearby Ralph's Tavern, a beloved Worcester watering hole that didn't land on the game, despite lobbying. Out back, patrons cheered as Ralph's owner Scot Bove fed whole Monopoly games into a noisy wood-chipper.

"That was awesome!" said Donna Vayo, a local mural artist who viewed the shredding. "The boards looked great crumbling at the back with all the money flying

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Mississippi blues

The abortion clinic at centre of case to overturn Roe vs Wade — BIG READ, PAGE 15

Danger money

China's rich are vulnerable to disgrace OF WORSE — GIDEON RACHMAN, PAGE 17



Trading on thin ice

Investors are ignoring the fragility of markets — ROBIN WIGGLESWORTH, PAGE 11

Unposted Dorsey quits as Twitter chief

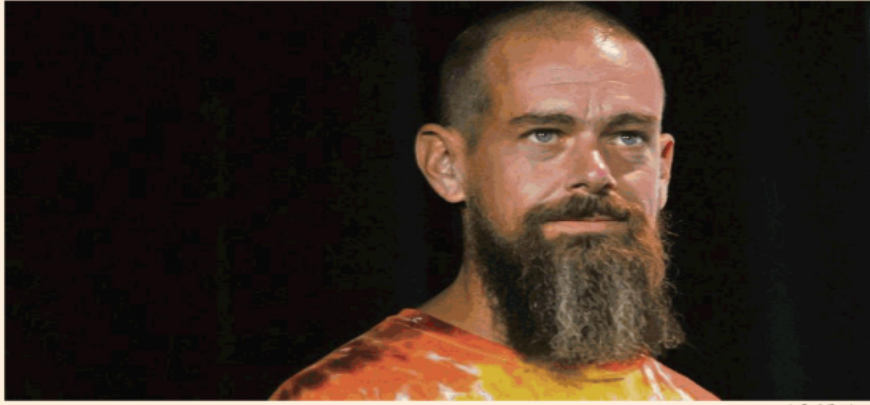
Jack Dorsey, co-founder of Twitter, has stepped down as chief executive of the social network, nearly two years after an activist investor tried to remove him for being distracted by other interests.

Elliott Management, which has a 4 per cent stake in Twitter, had expressed concern over Dorsey's other role as head of payments group Square as well as his leadership style.

It was Dorsey's second stint as Twitter chief. He led the group until 2008, when the board reportedly cited his habit of leaving early for yoga classes as a reason for the move. Dorsey returned as chief executive in 2015. Parag Agrawal, chief technology officer, replaces him.

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Lex page 16



Joe Raedts/Getty Images

Pressure grows for ECB tightening as German inflation surges to 6%

◆ Highest in 3 decades ◆ US and eurozone prices rising sharply ◆ Bank says causes will fade

MARTIN ARNOLD — FRANKFURT

Inflation in Germany has surged to its highest level since 1992, increasing pressure on the European Central Bank to justify its stance not to tighten its ultra-loose monetary policy.

German inflation rose 6 per cent in November from a year earlier, exceeding most economists' expectations. It has not been as high since shortly after Germany's reunification three decades ago. Spiralling prices are a sensitive subject in a country where people's approach to money is still haunted by the hyperinflation of the 1920s and 1940s that wiped out most people's savings.

However, the ECB has tried to calm anxiety over rising prices by saying many one-off causes of inflation such as

soaring energy prices and supply chain bottlenecks will fade next year.

Isabel Schnabel, an ECB executive board member, said yesterday that November would "prove to be the peak" for inflation in the country. She said German inflation had averaged 2 per cent over the past two years, having fallen sharply when the pandemic hit in 2020, before a sharp rise in 2021. "There is no evidence to suggest that inflation is spiralling out of control," she added.

Eurozone data today is expected to show inflation at 4.4 per cent this month, the biggest rise in 13 years and more than double the 2 per cent ECB target.

Several factors indicate that German inflation will fade next year. One is that the rebound in prices from last year's temporary cut in sales tax will drop out

of the inflation data by January. Restrictions announced this month to contain a surge in coronavirus cases could also cool consumer spending.

"There is little doubt that inflation will fall next year: the only debate is how far and how fast," said Andrew Kenningham, economist at Capital Economics.

The main drivers of German inflation were energy prices, which increased 22 per cent. That helped push overall goods prices up 5.2 per cent. Food rose 4.5 per cent, services were 2.8 per cent higher and rents rose 1.4 per cent.

Part of the increase to the harmonised index of consumer prices came from changes to the weighting of items in the basket, which reflected unusual spending patterns during the pandemic.

Germany is not alone in facing soaring



Isabel Schnabel of the ECB: "There is no evidence to suggest that inflation is spiralling out of control"

inflation. Spanish consumer prices also rose at their fastest pace since 1992 to 5.6 per cent this month, according to data released yesterday. Prices in Belgium also increased 5.6 per cent this month.

Inflation is rising even faster in the US, where it increased 6.3 per cent in October from a year ago. The Federal Reserve has responded by starting to wind down its bond-buying programme in a move widely seen as a precursor to the US raising interest rates next year.

However the ECB has pushed back against investors' bets on a rates rise in 2022. Christine Lagarde, ECB president, said last week it would be "wrong" to tighten monetary policy in response to surging inflation, predicting that price pressures would fade by the time such measures took effect 18 months later.

Briefing

► **Brussels seeks its own 'Belt and Road'**
The EU is planning to pursue up to €300bn of infrastructure and other projects worldwide for a Global Gateway initiative as a response to China's Belt and Road. — PAGE 2

► **Honduras set to elect female president**
Leftwing candidate Xiomara Castro is set to become Latin America's only female leader after taking a big lead in Honduras's presidential election on a pledge to fight corruption and inequality. — PAGE 4

► **Gazprom profits from energy crunch**
The global energy crunch has led to soaring profits and a record dividend at Russia's state-owned gas producer Gazprom, as much of Europe has struggled with high prices. — PAGE 6

► **Sweden picks first woman PM — again**
Magdalena Andersson has become Sweden's first female prime minister for the second time in a week after her first government lasted just seven hours. — PAGE 2

► **Scientist calls for halt on AI weapons**
A leading computer scientist is warning that the development of autonomous weapons that use AI to target and kill people threatens the future of humanity. — PAGE 2

► **Disney in Tiananmen censorship spat**
Walt Disney's streaming arm has been accused of censorship on its new Hong Kong service after it dropped an episode of *The Simpsons* that refers to the 1989 Tiananmen Square massacre in Beijing. — PAGE 4

► **Nissan launches \$18bn electric car push**
Nissan is planning a ¥2tn (\$17.7bn) push into electric vehicles in a bid to take back the initiative from traditional rivals and newer competitors such as Tesla. — PAGE 8

Datawatch

Love match



A pre-pandemic survey by Totaljobs found one in five UK workers met their partner doing their day job. Whether a sustained rise in remote working will lead to a long-term fall in the number of workplace couples remains to be seen



Long road ahead for KKR's Telecom Italia takeover

The resignation of Telecom Italia chief executive Luigi Gubitosi on Friday was intended to help smooth the way for takeover talks after a €33bn offer from US private equity firm KKR. However, despite the boardroom shake-up, significant hurdles to any deal remain, not least the attitude of the Italian government, the role of Vivendi, Telecom Italia's largest shareholder, and the sheer size and sluggishness of the business.

Ringling the changes — PAGE 9

Nations rush to limit 'very high' global risks posed by Omicron virus variant

FT REPORTERS

The global risk from the new Omicron coronavirus variant is "very high", the World Health Organization warned, as Japan moved to ban foreign visitors in an attempt to limit the spread of the heavily mutated strain.

The new strain, first detected in southern Africa, has sparked alarm around the world. The WHO warned of its potentially "severe consequences" as scientists raced to understand the effects of its multiple mutations on the severity of disease and on natural and vaccine-induced immunity.

President Joe Biden said Omicron was "a cause for concern, not a cause for panic" as he ruled out a fresh round of lockdowns. Instead, the US president said it would be tackled with vaccinations, boosters and testing. The WHO

said the severity of illness from Omicron was still unclear, adding there was "substantial uncertainty" over the variant's ability to transmit, the severity of disease it causes and the effectiveness of vaccines. Scientists say it will take at least two weeks to produce reliable data on immune responses to Omicron.

Tedros Adhanom Ghebreyesus, WHO director-general, said Omicron highlighted "how perilous and precarious our situation is" as he delivered an address to the World Health Assembly.

"South Africa and Botswana should be thanked for detecting, sequencing and reporting this variant, not penalised," he said, calling for "a new accord on pandemics".

Japan's ban on foreign visitors will take effect from midnight tonight. "We're handling the Omicron variant with a strong sense of crisis," said Fumio

Kishida, prime minister. The ban, which reversed a three-week-old relaxation of the rules, covers foreign students, trainees, workers and business travellers.

The Japanese policy change followed a rush among countries to contain the spread of the variant. Israel and Morocco have previously announced they would close their borders to foreign travellers, and a number of countries including the US and UK, as well as the EU, have introduced travel controls and quarantine measures for arrivals.

The discovery of the variant has hit stock markets, with equities and oil falling the most in a year last week.

Donato Paolo Mancini and Naomi Rovnick in London, Robin Harding and Leo Lewis in Tokyo and William Langley in Hong Kong, Kieran Stacey in Washington

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World Markets

STOCK MARKETS				CURRENCIES				INTEREST RATES			
	Nov 29	prev	%chg		Nov 29	prev	%chg		price	yield	chg
S&P 500	4952.44	4954.82	-1.26	\$ per £	1.127	1.132	-0.44	US Gov 10 yr	147.42	1.51	0.01
Nasdaq Composite	15754.29	15491.86	1.70	\$ per €	1.330	1.334	-0.30	UK Gov 10 yr		0.77	0.04
Dow Jones Ind	35107.97	34899.34	0.60	€ per \$	0.848	0.849	-0.12	Ger Gov 10 yr		-0.32	0.02
FTSE100	10839.35	11796.11	-0.74	£ per ¥	113.635	113.190	0.39	Japan Gov 10 yr	114.91	0.07	0.00
Euro Stoxx 50	4110.42	4089.58	0.51	¥ per €	151.089	150.903	0.12	US Gov 30 yr	118.28	1.87	0.02
FTSE 100	7109.35	7044.03	0.94	SFR per €	1.043	1.044	-0.10	Ger Gov 2 yr	104.90	-0.76	0.01
FTSE All-Share	4207.63	4202.39	0.12	€ per \$	0.887	0.894	-0.79				
CAC 40	6776.25	6739.73	0.54								
Xetra Dax	15200.86	15257.04	-0.36								
Nikkei	28293.92	28751.82	-1.63								
Hang Seng	23852.24	24080.52	-0.95								
MSCI World \$	3131.98	3202.44	-2.20								
MSCI EM \$	1223.13	1254.69	-2.52	Oil WTI \$	70.97	68.15	4.14				
MSCI ACWI \$	733.53	750.30	-2.24	Oil Brent \$	74.24	72.72	2.09				
				Gold \$	1795.95	1800.80	-0.82				

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Pentagon Calls For Fresh Look At Syria Strike

Review of 2019 Attack and Its Civilian Toll

By ERIC SCHMITT
and DAVE PHILIPPS

Defense Secretary Lloyd J. Austin III on Monday ordered a new high-level investigation into a U.S. airstrike in Syria in 2019 that killed dozens of women and children, the Pentagon said.

The investigation by Gen. Michael X. Garrett, the four-star head of the Army's Forces Command, will examine the strike, which was carried out by a shadowy Special Operations unit called Task Force 9. It will also look into the military's initial inquiries into the strike, Pentagon officials said.

General Garrett will have 90 days to review the inquiries and further investigate record-keeping errors, reports of civilian casualties, whether any violations of laws of war occurred, whether any recommendations from previous reviews were carried out, and whether anyone should be held accountable, the officials said.

Mr. Austin's decision comes after a New York Times investigation this month that described allegations that top officers and civilian officials had sought to conceal the casualties from the airstrike. The attack, which took place near the Syrian town of Baghuz on March 18, 2019, was part of the final battle against Islamic State fighters in a shard of a once-sprawling religious state across Iraq and Syria. It was among the largest episodes of civilian casualties in the war against ISIS, but the U.S. military had never publicly acknowledged it.

The Times investigation showed that the death toll — 80 people — was almost immediately apparent to military officials. A legal officer flagged the bombing as a possible war crime that required an investigation. The Defense De-

Continued on Page A16

Sept. 11 Families Seeking Billions In Afghan Cash

By CHARLIE SAVAGE

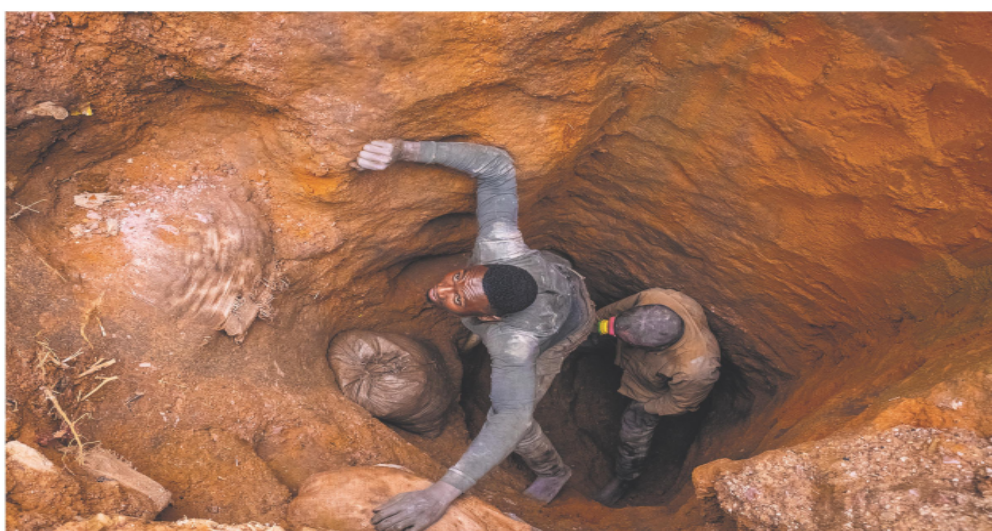
WASHINGTON — Nearly 20 years ago, about 150 family members of Sept. 11 victims sought a measure of justice for their losses by suing a list of targets like Al Qaeda and the Taliban. A decade later, a court found the defendants liable by default and ordered them to pay damages now worth about \$7 billion.

But with no way to collect it, the judgment seemed symbolic. Today, however, the Taliban are back in control of Afghanistan. The group's leaders say their country's central bank account at the Federal Reserve in New York, in which the former government accumulated about \$7 billion from foreign aid and other sources, is rightfully theirs. And that in turn has raised a question: If the money is the Taliban's, shouldn't the plaintiffs in the Sept. 11 lawsuit be entitled to seize it?

High-level officials in the Biden administration are now debating the answer to that question, which presents a complex knot of national security, legal, diplomatic and political problems — the latest example of how thorny issues stemming from the terrorist attacks remain unresolved more than two decades later.

Among the specifics to be worked out is whether and how the United States can sidestep any legal requirement to recognize the Taliban as the legitimate Afghan government in order to use the

Continued on Page A16



Workers hauled bags of raw cobalt out of an eight-meter, hand-dug hole at an artisanal mine in the Democratic Republic of Congo.

Battling Over the 'Blood Diamond of Batteries'

By DIORNE SEARCEY
and ERIC LIPTON

KASULO, Democratic Republic of Congo — A man in a pinstripe suit with a red pocket square walked around the edge of a giant pit one April afternoon where hundreds of workers often toil in flip-flops, burrowing deep into the ground with shovels and pickaxes.

His polished leather shoes crunched on dust the miners had spilled from nylon bags stuffed with cobalt-laden rocks.

The man, Albert Yuma Mulimbi, is a longtime power broker in the Democratic Republic of Congo and chairman of a government agency that works with in-

Divisive Power Broker Holds Key to Clean Energy's Future

ternational mining companies to tap the country's copper and cobalt reserves, used in the fight against global warming.

Mr. Yuma's professed goal is to turn Congo into a reliable supplier of cobalt, a critical metal in electric vehicles, and shed its anything-goes reputation for tolerating an underworld where children are put to work and unskilled and ill-equipped diggers of all ages get injured or killed.

"We have to reorganize the country and take control of the mining sector," said Mr. Yuma, who had pulled up to the Kasulo site in a fleet of SUVs carrying a high-level delegation to observe the challenges there.

But to many in Congo and the United States, Mr. Yuma himself is a problem. As chairman of Gécamines, Congo's state-owned mining enterprise, he has been accused of helping to divert billions of dollars in revenues, according to confidential State Department legal filings reviewed by The New York Times and interviews with a dozen current and former officials in both countries.

Top State Department officials

Continued on Page A6

Biden Adopts A Travel Ban To Buy Time

By MICHAEL D. SHEAR
and SHERYL STOLBERG

WASHINGTON — By the time President Biden was briefed on the emergence of a fast-moving new Covid variant on the morning after Thanksgiving, he had a choice to make — and little information to base it on.

In a secure conference call from a vacation compound overlooking Nantucket Harbor, the president listened as his health advisers told him that the highly mutated virus was far more concerning than other variants they had seen in recent months. It spread twice as fast as the dominant Delta variant and had the potential to evade treatments and vaccines.

Banning travel from southern Africa, where the variant was discovered last week, would not stop the coronavirus from finding its way to the United States, the officials told Mr. Biden, even though Britain and several other countries had announced similar restrictions. But the measures might slow the spread.

During the 30-minute briefing, Dr. Anthony S. Fauci, the president's top medical adviser for the coronavirus, and other health officials acknowledged how little they knew about the threat, according to White House officials and others familiar with the discussion. But they concluded that even a potentially marginal benefit from a travel ban was worth the criticism that it was likely to generate from the affected countries, the officials said. Better to be criticized for something you don't do, rather than for something you do.

A few hours later, as Mr. Biden

Continued on Page A12



LEE ELDER, 1934-2021

A barrier-breaker who, in 1975, became the first Black player to compete at the Masters. Page B10.

Fist Pumps and Rock: Baptisms Shed Stuffy Past

By RUTH GRAHAM

Russell Moore's baptism in 1983 was a decorous occasion, or at least as decorous as possible when the main event consists of being plunged underwater in front of one's entire church. The ceremony took place in a formal baptistry inside his family's Mississippi church, with a painting of the Jordan River — where Jesus was baptized by John the Baptist — behind the tank. An organ played softly in the background.

Mr. Moore wore a long white robe. But a few weeks ago, when it came time to baptize Mr. Moore's 14-year-old son, Jonah, the scene was very different. Jonah wore a T-shirt. Mr. Moore wore sneakers. A full rock band, including drums and an electric guitar, accompanied. And Mr. Moore, who is the public theologian at Christianity Today magazine, submerged his son in a galvanized steel livestock trough hauled onstage at the church just for the occasion. Baptism is getting a little bit wild.

In South Florida, members of Family Church gather on the beach for afternoon baptisms in the ocean, bracing themselves against the waves and keeping an eye out for sharks. At Walk Church in Las Vegas, leaders set up a folding tub in the courtyard of the middle school that they use for Sunday services. In Mansfield, Texas, Creekwood Church rents out the Hawaiian Falls Waterpark, where twisting slides tower over the ceremony.

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SCOTT MCINTYRE FOR THE NEW YORK TIMES

In South Florida, afternoon baptisms in the Atlantic.

INTERNATIONAL A4-13

Espionage and the 2 Koreas

The case of "Chrysanthemum" offers a rare look at the covert battle the Koreas are waging over defectors. PAGE A9

New Leadership in Honduras

Xiomara Castro, close to becoming her country's next president, vows to expunge its legacy of corruption. PAGE A11



NATIONAL A14-21

Strategy Help From Brother

The CNN host Chris Cuomo took part in talks to defend Andrew M. Cuomo against sexual harassment claims, sharing a tip on at least one accuser. PAGE A21

'Partners in Crime'

The trial of Ghislaine Maxwell opened with the late convicted sex offender Jeffrey Epstein at its center. PAGE A14

OBITUARIES B10-11

Lawmaker Who Broke Barrier

Carrie P. Meek, 95, was the first Black person elected to Congress in Florida since Reconstruction. PAGE B10

BUSINESS B1-6

Twitter's New C.E.O.

A longtime Twitter insider and a confidant of Jack Dorsey, Parag Agrawal takes over as the social media company confronts various challenges. PAGE B1

SPORTS B7-9, 12

Mets Spend Big for an Ace

The team agreed to give Max Scherzer, a three-time Cy Young winner, a record deal: 3 years at \$130 million. PAGE B8

Riley Will Move to U.S.C.

The Oklahoma coach's departure reflects college football's quest for saviors, our columnist writes. PAGE B9

ARTS C1-6

The Sounds of Discontent

New albums from Adele and Summer Walker serve as raw excavations of relationships gone bad. PAGE C1

Shedding Stereotypes

Ballet companies are rethinking how Asians are depicted in the "Nutcracker" holiday classic. Below, Ao Wang. PAGE C1



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Defending Planet Earth

The Double Asteroid Redirection Test spacecraft could be the first to alter the path of an asteroid. PAGE D1

Flood of Flimsy Masks

Rising cases spurred a return to face coverings even as flawed KN95 models swamped e-commerce sites. PAGE D1

OPINION A22-23

Zeynep Tufekci

PAGE A23





Photographs by CAROLYN COLE Los Angeles Times

RESEARCHERS and volunteers search for clams at Pismo Beach. "A quarter-inch and practically perfect in every way — they're Mary Poppins clams," Alex Marquardt, second from right, said of some.

COLUMN ONE

City was once the clam capital of the world. Then they vanished

A decades-old mystery: What happened to Pismos?

By SEAN GREENE
REPORTING FROM PISMO BEACH, CALIF.

Pismo Beach loved its clams. More than a century ago, farmers with horse-drawn plows would comb the sand and haul the clams off by the wagon-full. The meat was fed to the hogs. Softball-size bivalves were so abundant, they could be found rolling ashore by the dozen at high tide.

Californians of a certain age may remember visiting this Central Coast town and renting specialized "clam forks" to dig up the tasty mollusks. Even Bugs Bunny visited, declaring in a 1957 cartoon that he and Daffy Duck had "all the clams we can eat."

Pismo Beach was indeed the Clam Capital of the World. But did it love them too much?

At the Pismo Beach Clam Festival [See Pismo, A12]



SCIENTISTS ARE unsure how long it takes a clam to reach legal size. Intentionally or not, some beachgoers have taken clams illegally.

Chasing elusive clues in killer's confessions

By JAMES QUEALLY AND
DEL QUENTIN WILBER

As Sam Little spilled details of the 93 murders he claimed to have committed across the U.S., the toll in Los Angeles mounted.

In hundreds of hours of

interviews with investigators, the former boxer admitted to killing dozens of women, almost all by strangulation, from 1970 to 2005 as he moved around the U.S. The scraps of detail he offered — a year, an intersection, a landmark — left the FBI and local police scrambling

to fill in the blanks and corroborate his chilling confessions. Twenty of his victims had been in the city of Los Angeles or elsewhere in L.A. County, Little claimed.

Authorities say they've confirmed that Little committed about two-thirds of the murders, but they re-

main flummoxed by 31 of them. Of those, 16 allegedly occurred in L.A. County, where he was ultimately brought to justice.

With Little's death last year in a California prison and the lead investigator's retirement next month, de-

[See Victims, A7]

PUBLIC'S HELP SOUGHT: Police are trying to identify 16 possible victims in L.A. County. CALIFORNIA, B2

President faces uncertain threat with Omicron

Biden tries to get out in front of the variant, but evolving COVID risks are testing the nation's patience.

By CHRIS MEGERIAN

WASHINGTON — President Biden is racing to show the country that his administration is prepared for the Omicron variant as the World Health Organization warned there's a "very high" risk of new global outbreaks, a possibility that could prove demoralizing to Americans weary of a pandemic that began nearly two years ago.

"This variant is a cause for concern, not a cause for panic," Biden said from the White House after emerging from a meeting with public health advisors Monday.

Much about Omicron, which was first identified in South Africa last week, remains unclear. Some scientists fear it could prove highly contagious or evade protection from vaccines that have already been developed, but public health officials said it could take two weeks to develop clearer answers to those questions. No evidence has emerged that Omicron's symptoms are different or more severe than previous variants.

The uncertainty surrounding the variant has left Biden in a delicate situation where he must demonstrate that he's taking the potential threat seriously while tamping down grim speculation before scientists assemble a more complete picture.

The Centers for Disease Control and Prevention mentioned the emergence of the Omicron variant when updating its guidance on booster shots on Monday. Instead of simply making boosters available to all adults, the agency said another dose was recommended to increase protection against the coronavirus.

Biden said that he's "sparing no effort and removing all roadblocks to keep the American people safe," adding that his admin-

istration is already working with pharmaceutical companies to formulate updated vaccines if necessary. However, he emphasized, "we do not yet believe that additional measures will be needed." The president said he had no plans for new restrictions on travel or businesses.

Omicron cases have already been detected in several countries, including Britain and Canada, and Biden said he expected it to reach the United States as well.

"Sooner or later, we're going to see cases of this new variant here," he said. "We'll have to face this new threat just like we've faced those that have come before it."

The swiftness of Biden's public response to Omicron [See Biden, A5]

Variant impact a guess for now

By MELISSA HEALY

In a virus that has already killed 5.2 million people across the globe, 50 or so new mutations sound like a nightmare for humanity. But in the age-old battle between microbes and mankind, that many genetic changes can turn the tide in any direction.

The next chapter of the pandemic could feature an Omicron variant that spreads more readily than Delta, blows past the defenses of a fully vaccinated immune system, and, like its coronavirus cousin, that causes Middle East respiratory syndrome, kills more than one-third of those who get it.

That worst-case scenario would be an unfathomable disaster, said Dr. Bruce Walker, an immunologist and founding director of the Ragon Institute in Cambridge, Mass.

At the other end of a wide spectrum of possibilities, humanity could catch a break: Omicron could turn out to be a benign variant that spreads as fast as Delta, is easily tamed by vaccine, and barely sickens its victims. [See Pandemic, A5]

Uncertainty amid Asia reopening

Singapore and other nations weigh variant's impact. **PERSPECTIVES, A2**

L.A. set to begin rules enforcement

Proof of vaccination now required at many indoor businesses. **CALIFORNIA, B1**

How thefts at a gun store became LAPD scandal

An investigation leads to a cascade of allegations against police officers

By KEVIN RECTOR
AND RICHARD WINTON

Before it all came crashing down, Archi Duenas' gun-stealing scheme was relatively simple, county prosecutors wrote in a memo. He just couldn't go on vacation.

Duenas, manager of the gun store at the Los Angeles Police Academy, had been reprimanded over the years for tardiness and sloppy record keeping, but he never took time off, according to the memo.

As the store's closing supervisor, he was there each night to lock up — and hand-count the inventory.

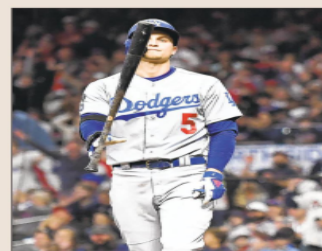
If someone else had been assigned that count, they might have discovered that dozens of guns were missing and

that Duenas was stealing them and selling them for cash, prosecutors wrote in the memo. But since he was always there, the Los Angeles Police Revolver and Athletic Club was apparently none the wiser.

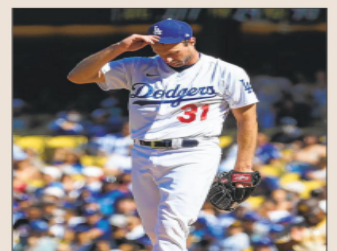
This went on for years, prosecutors wrote, facilitated by a lack of oversight and safety protocols that are considered standard in other gun stores.

Then, in February 2020, Duenas' bosses told him he had accrued the "maximum allowable leave hours" and had to take time off, prosecutors wrote in the memo. When he did, another manager finally made the startling discovery: Boxes meant to have guns in them were actually empty.

The resulting investigation quickly led to Duenas' arrest. But it also uncovered a larger [See Scandal, A6]



WALLY SKALIL Los Angeles Times



ROBERT GAUTHIER Los Angeles Times

SEAGER, SCHERZER LEAVE DODGERS

In a bloodletting prompted by free agency, L.A. loses its star shortstop to the Texas Rangers and its ace pitcher to the New York Mets. **SPORTS, D1**

Some cities seek restrictions on new duplex law

SB 9 allows for housing to be built on lots previously reserved for single-family homes. **CALIFORNIA, B1**

Lee Elder, first Black golfer in Masters, dies

After facing years of indignities, he broke the color barrier with a 1975 appearance at Augusta National. **SPORTS, D6**

Weather

Sunny and warm. L.A. Basin: 80/58. **B6**



BUSINESS INSIDE: Jack Dorsey is leaving as Twitter's CEO, but he'll still lead Square. **A8**

The Washington Post

Prices may vary in areas outside metropolitan Washington.

Partly sunny 51/35 • Tomorrow: Mostly cloudy 52/44 B8

Democracy Dies in Darkness

TUESDAY, NOVEMBER 30, 2021 • \$2

GOP works to reshape election landscape

Trump allies' moves to install supporters spur fears of vote challenges

BY AMY GARDNER,
TOM HAMBURGER
AND JOSH DAWSEY

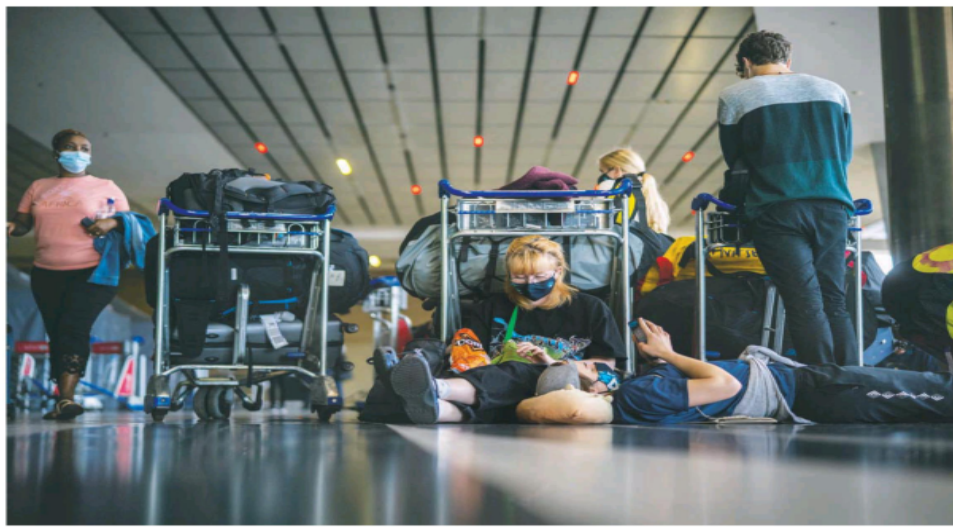
In Michigan, local GOP leaders have sought to reshape election canvassing boards by appointing members who expressed sympathy for former president Donald Trump's false claims that the 2020 vote was rigged.

In two Pennsylvania communities, candidates who embraced election fraud allegations won races this month to become local voting judges and inspectors.

And in Colorado, 2020 doubters are urging their followers on conservative social media platforms to apply for jobs in election offices.

A year after local and state election officials came under immense pressure from Trump to subvert the results of the 2020 White House race, he and his supporters are pushing an ambitious plan to place Trump loyalists in key positions across the administration of U.S. elections.

The effort goes far beyond the former president's public broadside against well-known Republican state officials who certified President Biden's victory, such as Georgia Secretary of State Brad Raffensperger and Arizona Gov. Doug Ducey. Citing the need to make elections more secure, Trump allies are also seeking to replace officials across the nation, including volunteer poll watchers, paid precinct judges, **SEE ELECTIONS ON A4**



Students from Norway wait to be tested for the coronavirus at O.R. Tambo International Airport in Johannesburg. The students had been on a field trip to South Africa but were preparing to board a flight to Amsterdam on Monday.

Biden comments mask more complex issues with African vaccination efforts

BY YASMEEN ABUTALEB
AND LESLEY WROUGHTON

President Biden on Monday rebutted criticism that the United States is hoarding doses of coronavirus vaccines at the expense of South Africa and other middle- and low-income countries, pointing to the fact that South Africa has turned down additional doses in recent days.

But the story of vaccines in Africa is far more complicated than a matter of supply — a

reality that became evident as vaccine availability emerged as a flash point in the days after a potentially dangerous new virus variant, dubbed omicron, was identified in southern Africa.

That story includes issues of access, fragile health-care systems and the difficulty of making sure Pfizer's vaccine remains ultracold.

SEE VACCINE ON A10

Tired of restrictions: Officials see new mandates as unlikely. **A9**



Anthony S. Fauci, the chief medical adviser to President Biden, answers questions on the omicron variant at the White House.

Variant threat is not yet clear

OMICRON UNUSUAL, BUT DATA LIMITED

It could fade — or evade immunity, upend fight

BY JOEL ACHENBACH

When the variant now known as omicron first appeared on a global database of coronavirus genomic sequences, scientists were stunned. This was the weirdest creature they'd seen to date. It had an unruly swarm of mutations. Many were known to be problematic, impeding the ability of antibodies to neutralize the virus. But there had never been a variant with so many of these mutations gathered in a package.

Even though scientists recognized some of these mutations, many others were new and utterly enigmatic. "We have seen these mutations in other strains, in twos and threes, and each time they were a little harder to neutralize, but didn't spread particularly well. Now, all together? It's a complete black box," Benjamin Neuman, a virologist at Texas A&M University, said in an email.

Of the many questions about omicron, the overriding one is whether it's as bad as it looks at first glance.

SEE VARIANT ON A8

Bracing for a surge: South Africa sees sharp increase in cases. **A11**

LEE ELDER 1934-2021

Golfer broke racial barrier at the Masters

In 1975, he became the first African American to compete in the famed tournament in Augusta, Ga.

BY LEONARD SHAPIRO

Lee Elder, who shattered one of golf's last racial barriers when in 1975 he became the first African American to compete in the tradition-bound Masters tournament in Augusta, Ga., died Nov. 28 in Escondido, Calif. He was 87.

The PGA Tour announced the death, citing Mr. Elder's family, but did not specify a cause.

Mr. Elder's much-heralded triumphs on the green followed a turbulent start in life. He was orphaned at 9, dropped out of high school in Los Angeles in the 10th grade, and supported himself as a caddy and a golf hustler, often in cahoots with the noted gambler and golfer Alvin Thomas, better known under the pseudonym Titanic Thompson.

He sometimes posed as a caddy for Thompson, who was White, or as his liveried chauffeur. Thompson would take wagers that he and his chauffeur could defeat the two best players

SEE ELDER ON A26



Lee Elder at Augusta National on April 9, 1975, during a practice round for his first Masters. Elder qualified to play in five more Masters and had his best finish in 1979, when he tied for 17th.

Dorsey departs Twitter, leaving a mixed legacy

CEO created social media powerhouse but struggled with the harm it caused

BY ELIZABETH DWSKIN
AND WILL OREMUS

In announcing his surprise resignation on Monday, Twitter CEO Jack Dorsey was characteristically off-the-cuff.

"Not sure anyone has heard, but I resigned from Twitter," he tweeted unexpectedly, ending his parting missive about the company's future with "Hi mom!"

For over 15 years, Dorsey's free-wheeling approach has helped him become an iconic figure in Silicon Valley. He was the first tech CEO to penalize former president Donald Trump, after years of boundary-pushing tweets. He declared in 2018 that Twitter was broken in fundamental ways and invited outsiders to help the company figure out how to prioritize the "collective health" of the platform. And in March, he appeared

before Congress sporting a scruffy beard and nose ring, and irked lawmakers by tweeting during the hearing.

But Dorsey has also earned a reputation as a chaotic and distant manager who vexed Wall Street and sometimes befuddled his own employees. Well before the pandemic, he announced in a late-night email that everyone could work from home forever — without alerting the company's head of human resources. He floated plans to move to Africa during the pandemic.

Dorsey has faced pressure over the past year to depart, as investors who pushed for his ouster argued he was overcommitted because he is also CEO of payments company Square. And soon after Dorsey's resignation was reported Monday, Twitter's stock price soared before ending the day down slightly.

Dorsey's departure, which he said would be effective immediately, is unlikely to change Twitter's direction in the short term because he was already a very hands-off manager, said people **SEE DORSEY ON A21**

IN THE NEWS



DEMETERIUS FREEMAN/THE WASHINGTON POST

White House holiday decor For this year's display, first lady Jill Biden goes with a warm, simple vibe and abundant optimism. **C1**

Theranos trial Ex-CEO Elizabeth Holmes testified that her former partner sexually assaulted her and was controlling. **A18**

THE NATION Democratic strategists worried that Atlanta's low voter turnout in this month's mayoral race could spell trouble for next year's midterm elections. **A3**
CNN anchor Chris Cuomo was more extensively involved in helping to defend his brother, former New York governor Andrew Cuomo, than he has previously acknowledged, documents show. **A5**
The sex-trafficking trial of Ghislaine Maxwell, a longtime companion of Jeffrey Epstein, began with a focus

on Epstein's accusers. **A6**

THE WORLD The Caribbean nation of Barbados planned to lower the standard of Queen Elizabeth II for the last time and become a republic. **A14**
In Honduras, leftist presidential candidate Xiomara Castro claimed victory as votes continued to be counted. **A15**
After a five-month break, Iran and top world powers resumed negotiations to revive the 2015 nuclear deal. **A16**
The Pentagon said it will investigate a 2019 airstrike in Syria that

killed civilians, two weeks after admitting details of the blast. **A16**
The White House is reviewing options to deter a feared invasion of Ukraine as President Biden prepared for a call with Russian President Vladimir Putin. **A17**

THE ECONOMY Amazon workers at an Alabama warehouse will get another chance to unionize after a labor board official called for a revote. **A18**

THE REGION Two new opioids, both far more powerful than fentanyl, have been discovered in D.C. during a wave of overdoses. **B1**

Virginia Gov.-elect Glenn Youngkin panned Thomas Jefferson High School's new admissions system, but he may have limited means to alter it, experts said. **B1**

D.C. has embraced protest tourism to help businesses survive the pandemic-related loss of office workers and international visitors. **B1**
Candidates divided along generational lines are vying for Ward 5's open seat on the D.C. Council. **B1**

D.C.-area nonprofits that help people access abortion services are scaling up operations as questions loom over the future of Roe v. Wade. **B1**

INSIDE



HEALTH & SCIENCE Seven ways to embrace the season's dark and cold days. **E1**

SPORTS Off to New York Max Scherzer will join the Mets on a three-year, \$130 million contract. **D1**

BUSINESS NEWS A18
COMICS C6
OPINION PAGES A22
LOTTERIES B3
OBITUARIES B6
TELEVISION C4
WORLD NEWS A14

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Jack Dorsey anunció su retiro como CEO de Twitter

"No hay muchas empresas que lleguen a este nivel, y no son muchos los fundadores que eligen su empresa antes que su propio ego", escribió en su renuncia. **Página 4**



UNA ACTITUD CONTRA LOS ESTEREOTIPOS DE BELLEZA EN LAS REDES

—comunidad

En el Día de Lucha contra los Trastornos de Alimentación, como la bulimia y la anorexia, la activista Candela Yatche pone el foco en la prevención. **Página 23**

JULIETTE LEWIS, UN ÍCONO DE LOS 90, ESTÁ DE REGRESO

—espectáculos

La actriz de *Kalifornia* y *Asesinos por naturaleza* casi había desaparecido de papeles protagónicos; ahora resurge con toda su furia en la serie *Yellowjackets*.

LA NACION

MARTES 30 DE NOVIEMBRE DE 2021 | LANACION.COM.AR

Piden el juicio político de los jueces que sobreseyeron a Cristina

CORUPCIÓN. Diputados de Juntos por el Cambio presentaron los pedidos contra los magistrados Grünberg y Obligado, que anularon la instancia oral por lavado

La oposición presentó ayer dos pedidos de juicio político contra los jueces Adrián Grünberg y Daniel Obligado, quienes sobreseyeron a Cristina Kirchner el viernes pasado e impidieron que se realizara el juicio oral en su contra por lavado de dinero a través de sus firmas Hotesur y Los Sauces.

Por un lado, el diputado electo Ricardo López Murphy, de Juntos por el Cambio, acusó a los magistrados de "mal desempeño" de sus cargos y el delito de prevaricato, que castiga con una multa e inhabilitación absoluta perpetua al "juez que dictare resoluciones contrarias a la ley".

En paralelo, el diputado Jorge Enriquez, de Juntos por el Cambio, también pidió el juicio político para ambos magistrados por "mal desempeño en el ejercicio de sus funciones, parcialidad manifiesta y un absoluto desconocimiento del derecho vigente".

Desde el regreso del kirchnerismo al poder, la vicepresidenta ya logró fallos a favor en las causas que enfrentaba por la firma del memorándum con Irán y los ne-

gocios con el dólar futuro. Ahora, el kirchnerismo busca derribar las causas de Vialidad y los cuernos de la corrupción.

Los pedidos de juicio político deberán ser analizados por el Consejo de la Magistratura, donde el oficialismo es mayoría. Eso vuelve muy complicado que avancen los reclamos opositores. La decisión de Grünberg y Obligado impidió que haya instancia oral y pública en la única causa en la que la Justicia todavía revisaba los negocios de Cristina Kirchner y su familia con empresarios afines al kirchnerismo. **Página 6**

DE VIDO Y JAIME

La fiscal federal Gabriela Baigún pidió condenar al exministro de Planificación Julio De Vido a la pena de cuatro años y a Ricardo Jaime a ocho años de cárcel por la compra de trenes chatarra. **Página 7**

Séptimo Balón de Oro para Messi en su año mágico



FRANCK FIFE/APP

deportes— Ya son siete. Lionel Messi reescribe la historia todo el tiempo: por séptima vez en su carrera, un registro incomparable, conquistó el Balón de Oro, que entrega la revista *France Football*. "Este premio es por lo que hicimos en la Copa América", analizó el capitán del seleccionado, que en 2021 conquistó la Copa América y cortó 28 años sin títulos.

El Central desmintió rumores sobre los depósitos

TENSIÓN. Aclaró que una norma no afecta los dólares en los bancos

Tras un fin de semana de rumores y falsas interpretaciones en las redes sociales sobre una decisión cambiaria del Banco Central (BCRA) del jueves pasado, la entidad salió a aclarar ayer que esa medida no afecta los depósitos en dólares de los ahorristas en los bancos. "Todos los depósitos en moneda extranjera cuentan con activos en la misma moneda que los respaldan; los bancos cuentan con una liquidez récord en dólares y pesos", señaló el BCRA. Ayer se vio un movimiento superior al habitual en los bancos de la City porteña. Por su parte, referentes económicos de la oposición dijeron que es irresponsable "agitar fantasmas" y señalaron que los rumores son "infundados". **Página 12**

El chavismo desconoce un triunfo de la oposición

BARINAS. CARACAS (AP).— En una maniobra que la oposición denunció como un intento de desconocer su triunfo, el Tribunal Supremo de Justicia de Venezuela, controlado por el chavismo, suspendió ayer el conteo de votos y dejó en un limbo la proclamación del ganador de Barinas, estado natal del clan Chávez, ocho días después de las regionales. **Página 2**

La OMS lanzó una alerta global por ómicron y advirtió sobre un alto riesgo sanitario

COVID. Los expertos analizan si las vacunas pueden neutralizar la nueva variante

GINEBRA (DPA).— Mientras ómicron continúa su expansión global y altera la normalidad en varias fronteras, la Organización Mundial de la Salud (OMS) advirtió ayer que

la nueva variante del coronavirus presenta "un riesgo de graves consecuencias" para la salud y llamó al mundo a estar preparado ante su avance. La aparición del subtipo

del Covid-19 volvió a meter de lleno a los científicos en una carrera contra reloj en la que evalúan si las vacunas podrán ser efectivas para neutralizarlo. **Página 19**

Confusión y dudas con un crucero que llegó de África

El barco quedó liberado, pese a un positivo a bordo; el Gobierno negó fallas en los controles. **Página 17**

Lucio sufrió palizas previas y la policía no las investigó

LAPAMPA. Una vecina denunció en agosto que al chico le estaban pegando. **Página 26**



Daniel Marcano/Folhapress

JOVEM QUE CONSEGUIU ESCAPAR DA BOATE KISS FALA DA CULPA QUE SENTIU POR TER SOBREVIVIDO

Gabriel Barros, 27, em estação desativada de Santa Maria (RS); ele criou um coletivo para reunir sobreviventes da tragédia de 2013, cujos acusados começam a ser julgados amanhã Cotidiano B6

Auxílio Brasil ampliado pela Câmara custa mais R\$ 10 bi

O Auxílio Brasil, cuja proposta foi criada pelo governo e modificada pela Câmara, eleva para 20 milhões as famílias com direito aos recursos e deve pressionar ainda mais o Orçamento. Os números requisitados por Jair Bolsonaro combinados com novo público subiriam a demanda para 2022 em cerca de R\$ 10 bilhões além do previsto —para R\$ 96 bilhões no total. Mercado A15

A pandemia em 29.nov

Dados das 20h

POPULAÇÃO VACINADA

No Brasil

Até menos uma dose (dose única ou 1ª dose)

76,6%

1º ciclo vacinal completo (dose única ou 2ª dose)

62,4%

Dose de reforço

7,5%

ESTÁGIO DA DOENÇA

Óbitos

Média móvel

227

↓ -11,0%*

Em 24 h

114

Total

614.428

Casos

↓ -13,7%* (desacelerado)

*Variação em relação a 14 dias

Variante ômicron representa risco muito elevado, diz OMS

Países aumentam restrições enquanto nova linhagem e vacinas são analisadas

A ômicron, nova variante identificada do coronavírus, traz um risco muito elevado ao planeta dado o grande número de mutações que pode torná-la mais transmissível e menos suscetível às vacinas existentes, alertou a Organização Mundial da Saúde. A OMS exortou governos a apressarem a imunização.

Até ontem, não havia registro de morte causada pela variante. Ainda assim, Israel e Japão fecharam fronteiras, e outros países bararam cada vez mais turistas. Para o ministro Marcelo Queiroga, a cepa é motivo de preocupação, não desespero —o mesmo disse o presidente dos EUA, Joe Biden.

Ministros da Saúde do G7 (que reúne seis potências ocidentais e o Japão) afirmam que a linhagem requer ação urgente e, embora tenham penalizado a África do Sul vetando seus viajantes, elogiaram a rápida detecção do patógeno pelo país. O Brasil não havia identificado caso até ontem.

O teste de um brasileiro que veio da África do Sul doente está em análise. Saúde B1

Para analistas, efeito econômico de nova linhagem será pequeno A16

Portugal e Escócia confirmam primeiros casos; Suíça investiga A13

Mulher é detida pela PRF depois de ofender Bolsonaro

Uma mulher foi detida pela Polícia Rodoviária Federal, levada à PF em Volta Redonda (RJ) e liberada após chamar Jair Bolsonaro de "filho da p..." na Via Dutra, no sábado. O presidente ordenou a abordagem, disse a PRF. Poder A8

Michael França Sugestão a centros de pós-graduação

Nem sempre é simples saber o quanto se deve dar de bônus a candidatos ao ensino superior em desvantagem social. Uma forma alternativa é agrupar candidatos de desempenho parecidos e priorizar os vulneráveis. Mercado A26

Congresso aprova teto a verba política sem citar beneficiados

Projeto busca atender ao STF sobre emendas de relator, mas mantém controle do mecanismo na cúpula legislativa e não revela parlamentares contemplados até este ano. A4

Moro narra tensão no Planalto e defende Lava Jato em livro A6

Governo usou em documento dado falso de desmame

O governo Bolsonaro exibiu um dado falso sobre o desmatamento da Amazônia na COP26. O documento usado na conferência da ONU sobre clima cita queda de 5% na devastação, mas o Inpe detectara desmame recorde. Ambiente B6

Reforço para Janssen começa hoje em SP

Capital paulista usa a partir de hoje a Pfizer como reforço para quem foi vacinado inicialmente com o imunizante da Janssen. B2

Salvador acompanha Florianópolis e BH e cancela Réveillon B2

Mais de 50 alegam pressão e pedem renúncia da Capes

Cotidiano B5

Estudantes do Salgueiro poderão refazer Enem

Alunos de favela de São Gonçalo (RJ) que perderam primeiro dia de prova por causa de ação da polícia que matou 9 poderão pedir reaplicação. B5

País avança, mas violência obstétrica ainda assombra

GÊNERO: FEMININO
São comuns relatos de procedimentos médicos que causam sofrimento à gestante, além de agressões verbais. Pesquisa da Fiocruz mostra, porém, que a frequência de práticas de violência obstétrica tem diminuído. Cotidiano B4 e B5



O rapper Murica, 21, vestindo um parangolé em rua no bairro de Santa Cecília, no centro de São Paulo Eduardo Knapp/Folhapress

Esporte B7
Palmeiras terá férias e pré-temporada antes de disputar Mundial de Clubes

Ilustrada C1

Bossa rap
Na fonte da tropicália e da poesia marginal, Murica cruza hip-hop e parangolés de Oiticica

Comida C8
Especialistas dão dicas de como evitar riscos ao usar panela de pressão

Jack Dorsey deixará o Twitter; novo CEO será Parag Agrawal

Mercado A22

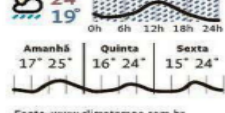
EDITORIAIS A2

As tarefas de Doria
Sobre dificuldades para o presidencialismo.

Pepitas de incúria
A respeito de combate a garimpo no rio Madeira.

ATMOSFERA

São Paulo hoje



Fonte: www.climatempo.com.br

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Empresas de limpieza operan en conjunto para ganar millonarias licitaciones

Por G. 16 favorecieron a firma de red que acapara contratos

MUVH eliminó a la mejor oferta por un error nimio. Tras esta jugada, declaró adjudicada a Prodpar, la que habitualmente se queda con estos contratos. Monto es de G. 675.000.000.

PÁGINA 10

Contrabando es un flagelo permanente
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Race to return to 500,000 UK jabs a day as Omicron concern grows

Ministers want NHS to reduce booster waiting time to three months

Rowena Mason
Andrew Gregory

Ministers are targeting a return to half a million UK Covid jabs a day as the waiting time for boosters was cut to three months in an attempt to outpace the Omicron variant that

scientists believe is already spreading in the community.

Confirmed Omicron cases rose to 11 in England and Scotland yesterday, with scientific advisers braced for hundreds more to be detected in the next week or so.

From today, masks will be mandatory on public transport including airports and stations and in shops - including hair salons and takeaways but not pubs or restaurants - to slow the spread of Omicron, which is feared to be more transmissible with the potential to evade vaccines.

The NHS is set to confirm an expansion of the vaccine programme this week after the government's advisers said all adults should be offered boosters and made the surprise recommendation of a three rather than six-month wait after a second dose.

A senior government source told the Guardian ministers were aiming for a "significant acceleration" from the current 2.4m boosters a week to 3.5m or 500,000 a day - a return to the huge national effort seen in the early days of the vaccination campaign. "That is the early plan but it

"That is the early plan but it won't happen overnight"

Senior government source on aims for 500,000 jabs a day

won't happen overnight," they said. Currently, boosters are restricted to over-40s more than six months after their previous jab. The first new cohort of people to be offered

boosters is likely to be those over-40s and the clinically vulnerable who are more than three but less than six months past their second jabs. The next tranches will be under-40s in staggered age groups from oldest to youngest. Children aged 12 to 15 will be offered second doses for the first time, and people who are severely immunosuppressed will get boosters in addition to three primary doses.

The biggest unvaccinated group remains the under-12s. Dr June Raine, chief executive of the Medicines and Healthcare



Cooper returns in Starmer reshuffle

Heather Stewart
Aubrey Allegretti

Keir Starmer carried out a wholesale overhaul of his shadow cabinet yesterday, bringing Yvette Cooper back on to the frontbench as part of a ruthless shake-up widely viewed at Westminster as accelerating Labour's shift to the centre under his leadership.

Cooper, who served in the last Labour government, will shadow Priti Patel as home secretary, resuming the spiky interactions the pair have had in Cooper's current role as chair of the home affairs select committee.

Other significant moves include a promotion for David Lammy to shadow foreign secretary, while Lisa Nandy will face Michael Gove as shadow



Maxwell trial: 'I thought today would never come'

Sarah Ransome, who has made claims against Jeffrey Epstein and Ghislaine Maxwell, arrives at a court in New York yesterday for the start of Maxwell's sex trafficking trial. **News Page 15** →



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