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Last week: DJIA 34899.34 ▼ 702.64 2.0% NASDAQ 15491.66 ▼ 3.5% STOXX 600 464.05 ▼ 4.5% 10-YR. TREASURY ▲ 15/32, yield 1.484% OIL \$68.15 ▼ \$7.79 EURO \$1.1318 YEN 113.37

What's News

Business & Finance

Friday's global retreat from riskier assets exposes the vulnerability of the broad market advance of the past year and a half to the rising use of leverage, or borrowed money. **A1**

◆ **U.S. shoppers spent** more time and money at bricks-and-mortar stores over the Thanksgiving holiday weekend than they did in the same period last year, though foot traffic remained below pre-pandemic levels. **A1**

◆ **Nissan plans to spend** \$17.6 billion over the next five years as part of its strategy to add 20 new battery-powered vehicles to its lineup. **B1**

◆ **Clearlake Capital** agreed to buy Quest from Francisco Partners in a deal that values the software maker at \$5.4 billion including debt, according to people familiar with the matter. **B1**

◆ **Private-equity firms** have announced a record \$944.4 billion of buyouts in the U.S. so far this year, more than double that of the previous peak in 2007. **B1**

◆ **Activist investor Ancora** is pushing Berry Global, a packaging maker with a roughly \$9 billion market value, to explore a sale. **B3**

World-Wide

◆ **Countries around the world** reported their first cases of the Omicron coronavirus variant and some imposed new travel restrictions, racing to combat the potentially more contagious strain even as scientists cautioned they don't know how severe it will prove to be. **A1, A6, A8**

◆ **Undercover Taliban** agents who infiltrated into Afghan institutions over years played a pivotal role in the group's seizure of Kabul and other cities in August. **A1**

◆ **Travelers returning home** after the Thanksgiving holiday encountered relatively few of the problems that have plagued air travel in recent months. **A3**

◆ **Iran's progress in its nuclear work** over the past two years is weighing on talks aimed at reviving the 2015 nuclear deal. **A10**

◆ **Actor Jussie Smollett's** trial on charges stemming from his allegedly staging a hate crime against himself was set to begin. **A3**

◆ **Hondurans voted in a** tense presidential election that U.S. officials fear could spark violence. **A12**

◆ **Died:** Virgil Abloh, fashion designer, 41. **B1**

JOURNAL REPORT
Workplace Technology: Time to get rid of the IT department. **R1-B**

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Restrictions Return as Europe Combats Rise in Cases



SINGLES: An ice rink in Amsterdam closed early on Sunday under new restrictions to prevent the spread of Covid-19.

Rout Exposes Perils of Margin

By MICHAEL WURSTHORN

Friday's global retreat from riskier assets exposes a vulnerability of the broad market advance of the past year and a half: the rising use of leverage, or borrowed money.

Traders said the Black Friday rout, which hammered stocks and energy prices from France to India to the U.S., doesn't necessarily presage a

broader pullback unless further bad news about the new variant of Covid-19 comes to light. But the reversal underscores the fragility of the rebound from the March 2020 lows, which ranks as the fastest return to record highs following a decline of at least 20% from a previous peak.

Borrowings against portfolios of stocks and bonds, broadly called margin debt,

have grown as individual investors have become major players in the stock market. So too have concerns that debt-fueled buying could be a sign of overexuberance, setting the stage for tumultuous trading periods such as Friday's, when the Dow Industrials posted their largest-ever Black Friday decline and the U.S. oil price dropped 13%.

Investors who have bor-

rowed heavily to fund investments in a rising market are more sensitive to such reversals, analysts and portfolio managers said. At the same time, the Covid-19 pandemic has made investors more vigilant about reducing risk whenever clear threats emerge and

◆ Stock markets assess new Covid-19 risk.....B1

Holiday Shoppers Return to Stores

By SARAH NASSAUER

U.S. shoppers spent more time and money at bricks-and-mortar stores over the Thanksgiving holiday weekend than the same period last year, though foot traffic remained below pre-pandemic levels.

The rebound marks a reversal from 2020 when the pandemic accelerated a yearslong shift of holiday spending occurring online at the expense of in-store shopping. It also shows retailers were able to secure spending on the key Black Friday selling day, analysts said, even though discounts weren't as prevalent

this year and they spent weeks nudging customers to shop earlier in the season.

RetailNext, a firm that tracks shopper counts in thousands of stores with cameras and sensors, said store traffic rose 61% this Black Friday compared with last year but was down 27% from 2019. Sensoromatic Solutions, another firm that tracks store traffic, said Black Friday traffic rose 48% from last year, but was 28% lower than in 2019.

"Part of that is attributed

◆ Heard on the Street: Economy could enjoy a glow.....B10

Walmart Delivers Orders Fast—One Bag of Crackers at a Time

Speed can result in confusion; Christmas comes early at the Kaminski house

By DAVID MARCELLI
AND SARAH NASSAUER

April Chiodini opened her front door on a recent afternoon to find a fuzzy chicken-leg dog toy stuffed inside a Walmart bag on the porch. She took it in-

threshold, and somehow it beat the rest of the order to their home in Arnold, Mo., by days.

When the same thing happened a few weeks later, this time involving a lonely towel set, Ms. Chiodini investigated. Her doorbell camera feed showed a driver pull up in a nondescript car and deposit the towels on her porch.

"I couldn't believe that they would actually pay someone to bring that item to my house instead of throwing it in the shipping box," said Ms. Chiodini, a 42-year-

Please turn to page A12

Omicron Discovery Rattled The World in One Week

Swift identification and response shows new phase in Covid fight

JOHANNESBURG—Over coffee at his office on Tuesday, Tulio de Oliveira, director of South Africa's Center for Epidemic Response and Innovation, let a colleague

in on a secret. "There's something going on," he told Alex Sigal, a virologist growing coronaviruses at a South African laboratory. "They've found a variant they've never seen before."

For days, case numbers in the nation had been rising rapidly. Puzzled lab technicians had been getting back Covid-19 tests that were positive, but showing an element was missing on the virus's telltale spike protein, potentially signaling that the virus had un-

dergone another change. Scientists sequenced the virus's genome and found more than 50 modifications from the original coronavirus.

On Thursday, Prof. de Oliveira delivered the news to South Africa's president: A new variant with potentially worrying characteristics was driving

infections in the country. That same day, South Africa's health minister and scientists announced the findings.

One day later, the World Health Organization named the new virus configuration Omicron and declared it a variant of concern. Never before had a variant moved so quickly

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INSIDE



OBITUARY

Virgil Abloh, an American designer who transformed luxury fashion, 41. **B1**

PERSONAL JOURNAL

The already-fierce competition for wedding venues is about to get fiercer. **A15**

Covert Taliban Agents Hastened the Takeover

By YAROSLAV TROFIMOV
AND MARGHERITA STANCATI

KABUL—Undercover Taliban agents—often clean-shaven, dressed in jeans and sporting sunglasses—spent years infiltrating Afghan government ministries, universities, businesses and aid organizations. Then, as U.S. forces were completing their withdrawal in August, these operatives stepped out of the shadows in Kabul and other big cities across Afghanistan, helping the Taliban rapidly seize control from the inside.

The pivotal role played by these clandestine cells is becoming apparent only now, three months after the U.S. pullout. At the time, Afghan cities fell one after another

with little resistance from the U.S.-backed government's troops. Kabul collapsed in a matter of hours, with hardly a shot fired.

"We had agents in every organization and department," boasted Mawlawi Mohammad Salim Saad, a senior Taliban leader who directed suicide-bombing operations and assassinations inside the Afghan capital before its fall. "The units we had already present in Kabul took control of the strategic locations."

Mr. Saad's men belong to the so-called Badri force of the Haqqani network, a part of the Taliban that is designated as a terrorist organization by the U.S. because of its links to al Qaeda. Sitting before a bank of

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Nuclear options

Talks with Iran must include removal of sanctions — OPINION, PAGE 21

Place your bets

China's grip worsens the odds for Macau's casinos — BIG READ, PAGE 19



A wing and a prayer

The colleagues who make it up as they go along — BUSINESS LIFE, PAGE 22

Omicron sparks flurry of travel restrictions around the globe

◆ Virus variant in multiple nations ◆ Race to avoid surge in cases ◆ WHO calls for 'balance'

DONATO PAOLO MANCINI — LONDON
MEHREEN KHAN — BRUSSELS
JOE MILLER — FRANKFURT
MEHUL SRIVASTAVA — TEL AVIV

Countries were racing to contain the Omicron coronavirus variant by restricting travel and imposing new quarantine measures as new cases were detected around the world yesterday.

Three cases were identified in the UK and dozens more were being treated as suspected cases, people familiar with the matter told the Financial Times.

The government mandated mask-wearing in shops and on public transport in England. People entering the UK will be required to take a PCR test within two days of arrival and self-isolate until they receive a negative result.

The US, European Union, UK, Australia, Saudi Arabia and South Korea all limited travel or ordered quarantines on individuals travelling to and from southern Africa. Others, such as Singapore and India, signalled that they were reviewing restrictions. Switzerland has also restricted travel to non-African nations where cases have been detected.

Israel became the first country to close its borders to foreigners, with officials previously signalling they were on the verge of declaring a state of emergency. At least one case has been confirmed and several more are suspected. Returning travellers will be forced to quarantine, and the government has deployed the army and domestic intelligence agency Shin Bet to monitor them.

Anthony Fauci, the US chief medical adviser, said the variant's mutations were "troublesome".

"[Omicron] has the capability of transmitting rapidly," he told NBC. "That's the thing that's causing us now to be concerned but also to put the pressure on ourselves now to do something about our preparation for this."

European countries were scrambling to keep the new variant in check amid a resurgence of cases caused by the earlier Delta variant. Hugo de Jonge, the Netherlands' health minister, yesterday said 13 Omicron cases were found among 61 passengers who tested positive for the virus on two flights from South Africa to Amsterdam on Friday. De Jonge said it was "conceivable" that more Omicron cases were present in the country.

Calls for renewed lockdowns were growing louder in Germany after the national academy of sciences, Leopoldina, published a paper advising the government to introduce restrictions on public and private gatherings, including for the vaccinated. Two cases of the



Travellers approach testing centres at Ben Gurion airport. Israel was the first country to close its borders to foreigners. *Asia Correspondent*

erlands' health minister, yesterday said 13 Omicron cases were found among 61 passengers who tested positive for the virus on two flights from South Africa to Amsterdam on Friday. De Jonge said it was "conceivable" that more Omicron cases were present in the country.

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Omicron variant have been confirmed in the southern state of Bavaria. A third was confirmed in the state of Hesse.

The World Health Organization has designated Omicron a "variant of concern", saying it appeared to be able to reinfect patients and it displayed mutations previously associated with diminished vaccine efficacy and higher transmissibility. Both findings have yet to be confirmed, and it is also not yet known if the variant alters the severity of Covid.

The WHO has called for borders to remain open and for "balance" in the

global response to the variant, saying that countries should strategically deploy their testing and sequencing capabilities. The Omicron variant can be detected by proxy on routine PCR tests, as it misses a gene that Alpha, a previous variant, also lacks. Genomic sequencing is needed to confirm its presence.

Additional reporting by Stefania Palma, Samar Al-Atrush, Christian Davis and James Shotter

Europe extends boosters page 2
Travel groups dismayed page 6
FT View page 20

Briefing

► **Brussels moves to protect gig workers**
Workers in the gig economy should be given the same rights as employees, a confidential European Commission paper on proposed legal safeguards has stated. — PAGE 2

► **UK watchdog set to block Giphy deal**
The UK's competition regulator is expected to block the \$400m acquisition of animated gif producer Giphy by Meta, formerly Facebook, in its first unwinding of a completed Big Tech deal. — PAGE 6

► **Beijing targets Taiwan election donor**
Beijing has targeted with fines a Taiwanese company operating in mainland China that is a large corporate donor to Taiwan's election campaigns in an apparent attack on the island's democracy. — PAGE 4

► **Vestager urges Europe to curb Big Tech**
EU competition chief
Margrethe Vestager is pushing the bloc to approve rules to clamp down on Big Tech as a matter of urgency, even if they are not perfect. — PAGE 3

► **Brazil attacks EU deforestation rules**
The Brazilian foreign minister has accused the EU of trade protectionism over its proposed ban on imports of products including soya, coffee and wood from deforested areas. — PAGE 2

► **Sudan PM defends deal with coup leader**
Sudan's prime minister, Abdalla Hamdok, has defended a "workable" compromise deal with a military leader that returned him to power after he was overthrown in a coup last month. — PAGE 4

► **Loose talk more likely on video chats**
Workers in financial services are 10 times as likely to share inside information and make inappropriate comments during phone calls and video chats than over email and text, say US researchers. — PAGE 12

Datawatch

Internet explorers

Share of population that said they had purchased online in the previous three months (%)



Figures for France and Italy are from 2019. Source: Eurostat

Ecommerce adoption across Europe differs significantly. In the UK, 85 per cent of those polled said they had bought online in the previous three months, against 28 per cent in Italy, the latest Eurostat figures show.

Half of this year's blockbuster IPOs are under water, despite broad stock rally

HUDSON LOCKETT AND TAREY KINDER — MONG KONG
STEPHEN MORRIS — LONDON

Half of the companies that raised more than \$1bn at initial public offerings this year are trading below their listing price, despite robust stock markets around the world.

The busted IPOs include some of the best-known names to list, such as UK food delivery app Deliveroo, alternative food manufacturer Oatly and Indian payments giant Paytm.

Their weak performance has raised questions about the valuations pinned to companies by large investors such as SoftBank and Warburg Pincus and leading underwriters including Goldman Sachs and Morgan Stanley.

Dealogic data show 49 per cent of the 45 IPOs that raised \$1bn or more this

year in London, Hong Kong, India and New York are trading below their issuance prices.

By comparison, among large IPOs that listed in 2019, about 33 per cent were below issuance price a year after hitting the market, while 27 per cent of those priced in 2020 were in the red after 12 months of trading.

The bleak share price performance comes despite a blistering year for global equity markets, with the S&P 500 index notching a 24 per cent return and a record run for IPOs, which have raised \$350bn so far this year, according to EY.

Paytm fell more than 40 per cent in its first two days of trading and suffered the biggest first-day fall of any large listing this year, making it one of the worst debuts in Indian stock market history. The fintech group, which raised \$2.5bn and was valued at \$20bn, now has a

market capitalisation of \$15bn. Deliveroo shares plunged 26 per cent on day one and are still below their listing price, while the New York-listed shares of Chinese ride-hailing app Didi Chuxing are down more than 40 per cent.

Bankers on the Paytm deal said the company was determined to set a new record for an Indian IPO, which deterred more conservative long-only investors. This meant some hedge funds received a bigger than expected allocation and then dumped the stock.

Goldman has led on 13 deals that raised more than \$1bn this year but nine of those are now in the red, including Didi and American retail trading platform Robinhood.

Six of the 14 deals led by rival bank Morgan Stanley were trading below their IPO price, including Paytm.

Additional reporting by Chris Campbell



Online gamers have eyes on the cryptocurrency prize

Axie Infinity is a video game that pays players cryptocurrency for fighting digital monsters. It has a \$10,000 entry fee. Some entrepreneurs offer to finance players who cannot afford the entry costs, taking up to half of their earnings in exchange. It has become one way of introducing the public to cryptocurrency markets, but analysts are questioning the sustainability of its economy, which largely relies on new player growth to remain in balance.

To Axie Infinity and beyond — PAGE 6

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World Markets

STOCK MARKETS				CURRENCIES				INTEREST RATES			
	Nov 26	prev	%chg		Nov 26	prev	%chg		price	yield	chg
S&P 500	4594.82	4701.46	-2.27	\$ per £	1.132	1.121	0.95	US Gov 10 yr	147.42		
Nasdaq Composite	15491.86	15845.23	-2.25	£ per \$	0.884	0.892	-0.90	US Gov 30 yr	110.28		
Dow Jones Ind	34859.34	35004.38	-2.53	¥ per \$	113.190	115.385	-1.98	Ger Gov 10 yr	114.91		
FTSE 100	7044.03	7310.37	-3.84	SFr per \$	1.044	1.048	-0.38	Japan Gov 10 yr	110.28		
FTSE MIB	4020.38	4167.28	-3.53	€ per \$	0.894	0.892	0.22	US Gov 2 yr	104.90		
CAC 40	6797.73	7076.87	-4.76								
Hang Seng	24080.52	24740.16	-2.82								
MSCI World	3202.44	3198.12	0.13								
MSCI EM	1254.89	1253.19	0.12								
MSCI ACWI	750.30	749.30	0.13								

COMMODITIES			
	Nov 26	prev	%chg
Oil WTI	69.50	78.45	-12.68
Gold	1778.15	1782.05	-0.22

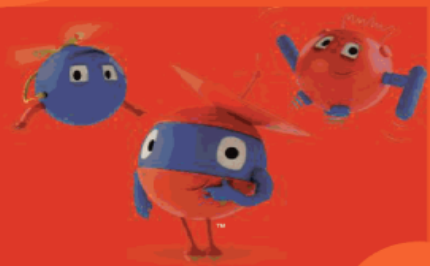
COMMODITIES			
	Nov 26	prev	%chg
Feed Grains	0.06	0.06	0.00
US 3m Bills	0.06	0.06	0.00
Euro Libor 3m	-0.58	-0.58	0.00
UK 3m	0.12	0.12	0.00

Data provided by Bloomberg

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Late Edition
Today, periodic clouds and sunshine, breezy, cold, high 43. **Tonight**, partly cloudy, low 32. **Tomorrow**, mostly cloudy skies, brisk, chilly, high 44. Weather map appears on Page A20.



When Ryan Sanford, a patrol officer in Kittery, Maine, first encountered a bruised and shaking Tanya Neal, he got her into a shelter.

A Tear-Streaked Face and a Scramble to Help in Maine

By ELLEN BARRY

KITTERY, Maine — At 7:05 on an April evening five years ago, Ryan Sanford, a patrol officer in the port town of Kittery, got a call about a van driving erratically on Route 1.

He flipped on his lights and siren and guided the driver to pull over at the Rex Motor Inn, one of the low-cost motels that line the strip of highway. Then he put his cruiser in park and strode to the driver's window, peering inside.

Dark was falling, but he could see that the woman inside was shaking, and there were bruises and swelling around one eye, the traces of a broken eye socket.

The woman looked out at him, her face tear-streaked. She told him she was trying to get away from her boyfriend. He had threatened to kill her, she said. He had assaulted her repeatedly over the course of a four-year relationship, she said, once so badly that she went into a coma.

At 26, Officer Sanford was six years out of the police academy and a stickler for protocol, the kind who calls women "ma'am." Looking in



Mrs. Neal with her daughter Justice Stone. She didn't usually turn to the police for aid.

the window at Tanya Neal, 38, he made a series of quick decisions.

Nearly half of all homicides in Maine are linked to domestic violence, and Officer Sanford had been trained to assume he would get only one chance to talk to a victim.

Over the next hours, he engaged all the elements of the criminal justice system at his disposal — a network of prosecutors, police officers and social workers — to redirect Ms. Neal's life, the way a team of engineers might change the path of a river.

He gathered enough information for prosecutors to charge her partner, Nelson Dion, with aggravated assault, a felony that carried a maximum prison sentence of 10 years. From that point, bail conditions would make it another felony for him to have any further contact with her.

Mr. Dion declined to comment for this article. His defense attorney, David Bobrow, said the allegations against his client are unproven.

That night, Officer Sanford found a new home for Ms. Neal in a secret location, in a shelter across the bridge in New Hampshire. She didn't have a cellphone, so he walked across the highway to a service station to buy her one. The shelter bed wasn't ready, so he checked her into a hotel, paying with his own credit card.

It was late at night when he left her. He re-

Continued on Page A16

As U.S. Hunts For China Spies, Scientists Recoil

By AMY QIN

The F.B.I. agents spent nearly two years tailing the professor, following him to work, to the grocery store, and even keeping his college-age son under surveillance. They told the university where he held a tenured position that he was a Chinese operative, prompting the school to cooperate with their investigation and later fire him.

But the F.B.I. was unable to find evidence of espionage, according to an agent's testimony in court.

Federal prosecutors pressed charges anyway, accusing Anming Hu of concealing his ties with a university in Beijing and defrauding the government in connection with research funds he had received from NASA. The trial ended in a hung jury. One juror called the case "ridiculous." In September, a judge took the rare step of acquitting the Chinese-born scientist on all counts.

"It was the darkest time of my

Continued on Page A8

When U.S. Builds Big, Costs and Timelines Swell

By RALPH VARTABEDIAN

As Honolulu sprawled into new suburbs west of Pearl Harbor over the last two decades, city planners proposed an ambitious rail transit line that would sweep riders 20 miles into downtown. The \$4 billion estimate in 2006 was hardly cheap, amounting to \$200 million per mile.

The cost escalation since then has been an engineering marvel all its own. Concerns over Native Hawaiian burial grounds stalled early construction, then problems with welding and cracks in the tracks appeared. Earlier this year, engineers realized that in some sections, the wheels were a half-inch narrower than the rails. Order new wheels? Tear up the tracks?

The launch dates slipped forward and the cost estimates crept upward — at latest count, \$11.4 billion, with a target completion date of 2031.

Honolulu's tribulations are far from a lone cautionary tale. To the contrary, they signal the kind of cost overruns, engineering challenges and political obstacles that have made it all but impossible to complete a major, multibillion-dollar infrastructure project in the United States on budget and on schedule over the past decade.

As the nation sets out on a national spending spree fueled by the \$1.2 trillion infrastructure bill signed by President Biden this month, the job ahead carries enormous risks that the projects will face the same kind of cost, schedule and technical problems that have hobbled ambitious efforts from New York to Seattle, delay-



CATHY BUSEWITZ/ASSOCIATED PRESS

In Honolulu, a \$4 billion transit project has risen to \$11.4 billion.

ing benefits to the public and driving up the price tag that taxpayers ultimately will bear.

American cities and states were long renowned for some of the greatest bridges, water systems and freeways in the world, but challenges have grown more potent. Agencies have less internal technical talent. Legal challenges have grown stronger under state and federal environmental laws.

Continued on Page A13

Biden Explores Talks as China Builds Arsenal

Seeking Ways to Avoid Accidental Conflict

By DAVID E. SANGER and WILLIAM J. BROAD

The United States has no nuclear hotline to Beijing. The two countries have never had an in-depth, serious conversation about American missile defenses in the Pacific, or China's experiments to blind U.S. satellites in time of conflict.

And Chinese officials have consistently rejected the idea of entering arms control talks, shutting down such suggestions by noting — accurately — that the United States and Russia each have deployed five times more nuclear warheads than Beijing possesses.

President Biden is seeking to change all that.

For the first time, the United States is trying to nudge China's leadership into a conversation about its nuclear capability. U.S. officials, describing the American strategy, say Mr. Biden and his top aides plan to move slowly — focusing the talks first on avoiding accidental conflict, then on each country's nuclear strategy and the related instability that could come from attacks in cyberspace and outer space.

Finally, maybe years from now, the nations could begin discussing arms control, perhaps a treaty or something politically less complex, such as an agreement on common norms of behavior.

In Washington, the issue has taken on more urgency than officials are acknowledging publicly, according to officials who are involved. Mr. Biden's aides are driven by concern that a new arms race is heating up over hypersonic weapons, space arms and cyberweapons, all of which could unleash a costly and destabilizing spiral of move and countermove. The fear is that an attack that blinded space satellites or command-and-control systems could quickly escalate, in ways that were not imaginable in the nuclear competitions of the Cold War. China's capabilities could also pose a threat to President Biden's hopes of reducing the role of nuclear weapons in American defenses.

In some ways, Washington is fo-

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RACING TO ASSESS HOW SHOTS WORK VS. NEW VARIANT

26 UNIQUE MUTATIONS

Vaccine Makers Prepare to Reformulate Doses for Omicron Strain

By APOORVA MANDAVILLI

As nations severed air links from southern Africa amid fears of another global surge of the coronavirus, scientists scrambled on Sunday to gather data on the new Omicron variant, its capabilities and — perhaps most important — how effectively the current vaccines will protect against it.

The early findings are a mixed picture. The variant may be more transmissible and better able to evade the body's immune responses, both to vaccination and to natural infection, than prior versions of the virus, experts said in interviews.

The vaccines may well continue to ward off severe illness and death, although booster doses may be needed to protect most people. Still, the makers of the two most effective vaccines, Pfizer-BioNTech and Moderna, are preparing to reformulate their shots if necessary.

"We really need to be vigilant about this new variant and preparing for it," said Jesse Bloom, an evolutionary biologist at the Fred Hutchinson Cancer Research Center in Seattle.

"Probably in a few weeks, we'll have a better sense of how much this variant is spreading and how necessary it might be to push forward with a variant vaccine," Dr. Bloom said.

Even as scientists began vigorous scrutiny of the new variant, countries around the world curtailed travel to and from nations in southern Africa, where Omicron was first identified. Despite the restrictions, the virus has been found in a half-dozen European countries, including the United Kingdom, as well as Australia, Israel and Hong Kong.

Already, Omicron accounts for most of the 2,300 new daily cases in the province of Gauteng, South Africa. President Cyril Ramaphosa announced on Sun-

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VIRGIL ABLOH, 1980-2021

Designer Who Broke Barriers While Reimagining Luxury

By VANESSA FRIEDMAN

Virgil Abloh, the barrier-breaking Black designer whose ascent to the heights of the traditional luxury industry changed what was possible in fashion, died on Sunday in Chicago after a two-year battle with cardiac angiosarcoma, a rare cancer. He was 41.

His death was confirmed by his family.

The artistic director of Louis Vuitton men's wear as well as the founder of his own brand, Off-White, Mr. Abloh was a prolific collaborator with outside brands from Nike to Evian, and a popular fashion theorist whose expansive and occasionally controversial approach to design inspired comparisons with everyone from Andy



BENOIT TESSIER/REUTERS

Virgil Abloh in 2018. He had his own brand, Off-White.

Warhol to Jeff Koons.

Mr. Abloh transformed not just what consumers wanted to wear, bridging hypebeast culture and the luxury world, but what brands

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INTERNATIONAL A4-10

A Wine Rack on Rails

Distributors and retailers in Britain are looking for creative fixes to their supply chain troubles. One solution involves loading a cargo train with almost 650,000 bottles of wine a week. PAGE A4



BUSINESS B1-8

Back to the Future

Nostalgia mixes with tape decks and car phones at RADwood events that spotlight the funky, futuristic designs of the '80s and '90s, capturing "the essence of a bodacious era." PAGE B2

Whistle-Blower Aids Others

Ifeoma Ozoma, who accused Pinterest of discrimination, has become a key figure in helping tech employees disclose, and fight, mistreatment. PAGE B1

NATIONAL A12-19

Roe Line Is Tested

On Wednesday, the Supreme Court will hear a case on fetal viability, the most important abortion case in decades and one with the potential to undermine or overturn Roe v. Wade. PAGE A15

New York's Energy Dilemma

Clean power supply is being generated in upstate New York, but it is not making its way to New York City, the area that relies most heavily on power from fossil fuels. PAGE A12

ARTS C1-6

Back on the Stage

Domhnall Gleeson, a veteran of "Star Wars" and "Harry Potter," discusses his role in "Medicine," an Enda Walsh play that is partly about how we deal with people with mental illnesses. PAGE C1

Remembering a Master

Anthony Tommasini recalls playing and teaching the scores of "Sweeney Todd" and other shows, and once playing for Stephen Sondheim himself. PAGE C1

SPORTS D1-10

Patriots Return to the Top

New England won its sixth game in a row, 36-13 against the Tennessee Titans, and moved into the A.F.C. East lead, a position that it lost last season after claiming it 11 straight years. PAGE D2



Slaloming to Share of Record

Mikaela Shiffrin, invigorated by a rival who can challenge her, moved into a tie for career victories in a World Cup skiing discipline. PAGE D1

OPINION A22-23

Lindsay Crouse

PAGE A23



0 354613 9

SAINT LAURENT
RIVE DROITE
SHO SHIBUYA
CURATED BY HENRY VACCARELLO
ART BASEL MIAMI BEACH 30 NOV/5 DEC 2021

A crude effort to end drilling

The failure of the state's 'Rigs to Reefs' program is a lesson for those now calling for an offshore ban.

By Phil Willon

SACRAMENTO — Off-shore oil derricks dotting the California coastline continue pumping despite a history of catastrophic spills and vows from generations of politicians to send them to the scrapheap. They've even survived a modest attempt by state officials more than a decade ago to offer incentives to oil companies that chose to abandon their costly operations.

Now, the failure of California's "Rigs to Reefs" program, an effort to transform oil platforms into underwater artificial reefs, stands as a cautionary tale to those who have called for a drilling ban after thousands of gallons of crude washed ashore in Orange County in October.

"The question that we've been grappling with is how do we minimize risks to taxpayers and maximize the speed with which we can get these things gone," said state Sen. Bob Hertzberg (D-Van Nuys). "No one wants to deal with the oil companies, but the reality of the situation is you're gonna have to create a structure that works for everybody. Otherwise, we're going to continually be in this situation and there will be another spill."

Fed by concerns from some environmental advocates and a skepticism about the motives of California's billion-dollar oil industry, the Rigs to Reefs program that passed in 2010 was

[See Drilling, A7]



MARIO TAMA/Getty Images

HUNTINGTON BEACH in early October after an oil pipeline spilled an estimated 25,000 gallons into the ocean. A state lawmaker promises to introduce a bill in 2022 to end all drilling in California state waters.

A big shout-out for USC's hire

Trojans pull off Hail Mary in luring star coach Riley from Oklahoma

BILL PLASCHKE

A home run. A half-court buzzer-beater. A game-winning Hail Mary. A hallelujah.

In the waning days of its worst football season in three decades, USC has pulled off the play of the year, defying all expectations, bucking conventional wisdom, making a miracle happen.

Did the Trojans really just hire Lincoln Riley? Pinch me.

Is their football team really going to be coached by arguably the brightest young football leader in the country? Revive me.

When USC fired embattled Clay Helton in the second week of September, Rick Caruso, the chairman of the USC board of trustees, promised to acquire "a world-class coach who will

[See Plaschke, A12]



ALONZO ADAMS/Associated Press

LINCOLN RILEY had a 55-10 record in five seasons leading Oklahoma. On Sunday, the 38-year-old agreed to become USC's next football coach.

Defying virus rules as a 'constitutional republic'

By Hailey Branson-Potts

OROVILLE, Calif. — For Oroville Vice Mayor Scott Thomson, the father of two young boys, Gov. Gavin Newsom's mandate requiring schoolchildren to be vaccinated against COVID-19 was the final straw.

He believed the government had no right to tell him what to put into his, or his children's, bodies. Many of his constituents agreed when it came to pandemic mandates.

And so, he came up with a grandiose, headline-grabbing non de guerre for his small Northern California city.

Oroville declared itself a

constitutional republic. A place where the local leaders pledge to fight mandates they say go too far.

"Any executive orders issued by the State of California or by the United States federal government that are overreaching or clearly violate our constitutionally protected rights will not be enforced by the City of Oroville against its citizens," read the

declaration passed this month by the City Council.

"The desire here is dialogue," Thomson said.

For some, the declaration was a stand for freedom. But others in town saw it as a reckless tantrum amid a pandemic that has killed more than 73,000 Californians.

Butte County, population about 220,000, has one of

the state's lowest vaccination rates. As of Saturday, 47% of its residents were fully vaccinated, compared with 64% of all Californians.

Butte County's largest hospital, the 298-bed Enloe Medical Center in Chico, has averaged 26 COVID-19 patients over the last week — more than all but one hospital in Los Angeles

[See Oroville, A8]

COLUMN ONE

An expatriate worthy of French honors

Healing power of Josephine Baker's art elevates her to the Pantheon



JOSEPHINE BAKER performs in 1957 in Paris, the only place the late U.S.-born singer-dancer felt free to push the boundaries of art.

By Noah Bierman
Reporting from Paris

Laurent Kupferman has been obsessed with Josephine Baker for nearly a decade, reading everything he could about a woman whose life story was so improbable, so American and yet so French.

She was a Black entertainer who escaped American racism in the 1920s by moving to Paris, the one place she felt free to make history in pushing the boundaries of art and advocacy. The singer and dancer even helped France fight the Nazis.

This year, Kupferman began to think that his country — and the rest of the world — needed Baker as much as he did.

"Racism is very high. Anti-semitism is very high. Hate is very high," said Kupferman, 55, who is an essayist and public relations professional for an autism advocacy group in Paris. "And she was fighting

[See Baker, A4]



DAVID ZALUBOWSKI/Associated Press

CHARGERS FALL

Broncos linebacker Kenny Young tackles Austin Ekeler in L.A.'s 28-13 loss in Denver. **SPORTS, D1**

City pulls plug on shower program

Nonprofit's hygiene services for homeless run afoul of Glendale officials. **CALIFORNIA, B1**

Weather
Sunny and warm.
L.A. Basin: 81/54. **B6**

'Visionary' designer dies

Virgil Abloh launched Off-White and worked with Louis Vuitton. **CALIFORNIA, B5**



BUSINESS INSIDE: Sports leagues have helped tackle climate change, research shows. **A9**

The Washington Post

Prices may vary in areas outside metropolitan Washington.

Partly sunny, breezy 48/33 • Tomorrow: Partly sunny 51/36 B8

Democracy Dies in Darkness

MONDAY, NOVEMBER 29, 2021 • B2

Slow change as climate takes a toll on roads

Many state agencies are just beginning to tackle threats to infrastructure

BY IAN DUNCAN

SLAUGHTER BEACH, DEL. — Road flooding has become more common in the 45 years that Kathy Lock has owned a home in this beach community on the Delaware Bay. A marsh rises five or six times a year to swallow one of the two routes into town — the one used by school buses.

"These things are becoming increasingly more difficult to deal with," said Lock, the town's mayor. "Early on, we just didn't have these same problems."

As climate change causes seas to rise and storms to become more severe, the roads that connect Slaughter Beach and other hamlets up and down the coast to the rest of the state are flooding more often. The road repair bills are rising alongside the waters.

Lock would like the state to raise the road by half a foot to better protect it from the encroaching water. But it is up to Jim Pappas, director of the Delaware Department of Transportation's new resiliency and sustainability division, to help determine which of the state's growing number of vulnerable roads can be saved — and at what cost.

While low-lying Delaware is especially vulnerable, roads nationwide are increasingly at risk as state transportation officials begin to confront streets that buckle under intense heat or are washed away in floods. The Washington Post asked each state transportation department how the agency is planning for a changing planet. Only a handful of the two-dozen that responded pointed to projects that had been designed with climate-change-driven weather in mind.

The responses paint a picture of a nation only beginning to grapple with increasing climate threats to its infrastructure. The \$1.2 trillion infrastructure package represents a down payment on the billions of dollars needed to maintain roads and bridges in the future, but it is a sliver of the long-term federal investment that will be required.

In many cases, the risks are subtle but are forecast to cost as much as \$20 billion a year to manage by the end of the century. **SEE INFRASTRUCTURE ON A2**



ANA MENDES FOR THE WASHINGTON POST

Kids climb 60-foot trees to harvest your açaí

BY TERRENCE MCCOY

CURRALINHO, BRAZIL — The sun had barely risen, but José Armando Matos de Lima, 11, was already on the job. As his sisters slept in their hammocks, the boy fired up the family's longboat, headed upstream and collected the order of the day: 15 buckets — more than 450 pounds — of açaí.

He was dreading the task ahead. The day was shaping up to be another scorcher. The jungle was full of scorpions, one of which bit his hand months before. A girl across the river had been hospitalized after a recent fall while

harvesting the fruit. But he was the best climber his family had. Açaí was their primary source of income. And this was his life: toiling on the bottom rung of an industry that connects some of Brazil's poorest people to America's health-absorbed elite.

"Let's go," José said. A brooding child with a shy smile, he tucked a serrated blade into his ripped shorts and headed out to perform what researchers and labor officials describe as one of the most dangerous jobs in Brazil, the world's principal producer of açaí. At harvest time, tens of

SEE AÇAÍ ON A14

José Armando Matos de Lima, 11, is among many Brazilians, equipped with nothing more than knives and burlap to protect their bare feet, who collect açaí.

Biden focuses on boosters to protect against omicron

SCIENTISTS WORK TO UNDERSTAND VARIANT

Vaccines probably offer some benefit, experts say

BY YASMEEN ABUTALEB, FENI NIRAPPIL, RACHEL ROUBIN AND RACHEL PANNETT

The Biden administration is focusing on booster shots as a key weapon in efforts to protect the nation against a potentially dangerous coronavirus variant even as the extent of the threat remains unclear, the White House said Sunday.

A group of senior health officials had a call with South African scientists Sunday to review the latest on the new variant and to help inform next steps, according to two senior administration officials who spoke on the condition of anonymity to describe internal discussions.

In an update Sunday, the World Health Organization said it is still too early to know whether the new variant, dubbed omicron, is more transmissible than the delta variant. There remains little understanding about the severity of illness caused by the variant and the rate of hospitalization. Scientists

in South Africa, where the variant was first identified, said they expect more breakthrough cases in people vaccinated against the coronavirus.

Researchers could soon have a better indication of how well vaccines protect against the new variant. But the Biden administration is already moving to urge as many Americans as possible to receive booster shots in coming days as the best means to protect against omicron.

That campaign is likely to involve messages urging people to get boosters and efforts to make sure the shots are available in as many locations as possible.

"The vaccinated people, the thing that we know for sure is that when you boost someone who's been vaccinated with two doses of Pfizer or Moderna, you increase the level of neutralizing antibodies extraordinarily high — many fold higher than even the peak following the first two doses," Anthony S. Fauci, President Biden's chief medical adviser, said in an interview. **SEE VARIANT ON A6**

International travel hit fast by virus disruptions

BY PAULINA FIROZI AND BRITTANY SHAMMAS

Lauren Kennedy Brady landed in Johannesburg on Friday to a flurry of text messages and news alerts.

The Broadway veteran and North Carolina resident was headed home after 11 days touring Africa alongside her mother, daughter and niece — a long-delayed bucket list item for the foursome. They were at the first stop on what was supposed to be a multi-leg journey from Zambia to Raleigh. Everything was going smoothly.

But scanning her phone, Kennedy Brady, 47, learned a new variant of the coronavirus had been detected in South Africa. Not long after, the family found themselves stranded, their reservation on the next flight canceled amid the new restrictions.

Israel bars entry to foreigners Nation institutes two-week ban and reinstates surveillance effort. **A7**

An uneven global effort Sequencing the virus for genetic changes remains patchy. **A7**

What to know For more information on the new variant, visit wapo.st/omicronfaq

"Until that moment, everything seemed fine. We hadn't had any problems traveling around. Of course, there's been protocols ... but that's just the world we live in now," Kennedy Brady said. "So for this thing to have happened within minutes — it was just like, 'And stop.'"

The disruptions for Kennedy Brady and her family, as well as so many others, come as various governments scramble to place **SEE TRAVEL ON A5**



IAN LANGDOON/EPA-EFE/SHUTTERSTOCK

VIRGIL ABLOH 1980-2021

Vuitton designer was an artistic polymath

The artistic director of Louis Vuitton's menswear collection and founder of Off-White died of cancer Sunday. Hailed as a visionary, he was one of the most influential Black designers of his generation. **Story, C1**

Chronicling snowfall, alone at 10,000 feet

As the West dries up, one man's data over 50 years in the Rockies has become a boon for scientists

BY KARIN BRULLIARD

GOTHIC, COLO. — As world leaders gathered across the globe this month to discuss a climate crisis that is rapidly heating Earth, Billy Barr, 71, paused outside his mountainside cabin to measure snow.

His tools were simple, the same he'd used since the 1970s. A wooden ruler plunged into white flakes accumulating on his snow board — an old freezer door affixed to legs of plastic piping and wood — showed two inches. A section of snow that he slid into a metal bucket and hung from a scale a few paces away told him it was about 10 percent water, which did not surprise him. For years, that number hovered around 6 percent, but snow here has gotten wetter.

"One year could easily be a fluke. I mean, weather is weather,



CHET STRANGE FOR THE WASHINGTON POST

Billy Barr walks to his home in the abandoned mining town of Gothic, Colo., where he has lived and kept detailed weather records for nearly five decades.

it changes all the time. But all of a sudden, we've had five years in a row," said Barr, dingy face mask dangling over his white beard. "So that's starting to get significant."

These measurements would be a few more data points in nearly five decades of records Barr has kept since leaving urban New Jersey to become the sole year-round resident of this abandoned silver mining town nearly 10,000 feet high in the Rockies. Back then, he wrote his observations — temperatures, snow, the sight of a gray jay or the tracks of a red fox — in small round script in steno notepads, to keep busy in a place he came to be alone.

"Cloudy all A.M.," he wrote on Nov. 4, 1973. "7 1/2" snow. 5 1/2" presently on ground by night."

Along the way, Barr became an unwitting chronicler of climate change, the abiding keeper of an **SEE CLIMATE ON A5**

IN THE NEWS

Celebrating Sondheim Theater critic Peter Marks and others recall the iconic composer and lyricist's genius and love of music. **C1**

Environmental justice As EPA chief Michael Regan vies to fulfill the Biden administration's promises, many activists and residents of hard-hit areas remain skeptical. **A3**

THE WORLD A laboratory in South Africa, where coronavirus vaccine supplies are short, is racing to replicate Moderna's version. **A2**

THE ECONOMY The Help Desk ad-

dresses how remote workers can separate their professional and personal lives. **A17**

THE WEEK AHEAD

MONDAY The Senate resumes consideration of the Na-

tional Defense Authorization Act.

TUESDAY President Biden delivers remarks about the infrastructure package in Minnesota.

WEDNESDAY The Supreme Court hears oral arguments in *Dobbs v. Jack-*

son Women's Health.

THURSDAY Jobless claims for the week ended Nov. 27 are expected at 245,000.

FRIDAY Factory orders are expected to rise 0.3 percent in October. The House meets for legislative business.

METRO Making magic In Alexandria, an artist's fairy houses have delighted families during the pandemic. **B1**

Feeling wary The omicron variant has some area firms and officials again preparing for the worst. **B1**

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Post 144, No. 350



River sufrió en Arroyito, pero al final salvó el invicto

El campeón perdía 2-0, pero estrenó el título con un 2-2 con Central y llegó a 18 partidos sin derrotas; Ruben marcó los dos tantos y Palavecino igualó para los millonarios. **Deportes**



MESSI VA EN BUSCA DEL SÉPTIMO BALÓN DE ORO

—deportes

Impulsado por la selección, el argentino es el favorito para quedarse hoy con el prestigioso premio de la revista *France Football*. **Página 8**

EL PULSO DEL CONSUMO

Ahora, la realidad de la cuarentena económica

Guillermo Oliveto
PARA LA NACIÓN

Página 19

LA NACIÓN

LUNES 29 DE NOVIEMBRE DE 2021 | LANACION.COM.AR

Juntos por el Cambio suma aliados para disputarle a Cristina el control del Senado

CONGRESO. Intenta incorporar al bloque a peronistas disidentes y a fuerzas provinciales

Tras quebrar el *quorum* propio que ostentaba el kirchnerismo en el Senado, Juntos por el Cambio busca ahora sumar aliados para ampliar su interbloque y disputarle a Cristina Kirchner el control de esa cámara y la integración de sus comisiones más estratégicas.

A los 31 senadores que ya tiene ase-

gurados, tras ganar cinco escaños en las últimas elecciones, el principal conglomerado opositor pretende sumar a la neuquina Lucila Crexell, y a los peronistas disidentes Juan Carlos Romero (Salta) y Clara Vega (La Rioja). Con esto, Juntos por el Cambio busca llegar a 34 escaños y quedar apenas con uno menos que

los que tendrá el oficialista Frente de Todos a partir del 10 de diciembre. Otros tres senadores se mantienen por ahora sin alinearse con ninguna de las dos bancadas. El avance opositor jaquea el dominio infranqueable que mantenía Cristina Kirchner antes de la derrota electoral del oficialismo. **Página 8**

EL ESCENARIO
Tres días de gloria cristinista
Claudio Jacquelin

Página 10

Advierten que podrían reducirse los vuelos hacia el país

SIN CUOTAS. Para las aerolíneas, será el impacto de la medida del BCRA

Tras la decisión del Banco Central de prohibir la venta en cuotas de pasajes y servicios turísticos en el exterior, la cámara que agrupa a las líneas aéreas que operan en el país advirtió que muchas empresas podrían reducir los vuelos hacia el país para tratar de hacer rentable la operación. Argumentan que la medida hará que menos pasajeros vuelen desde la Argentina y, por lo tanto, las rutas podrían volverse deficitarias. El sector del turismo espera reunirse con autoridades del Banco Central y el Ministerio de Turismo para hacer estos planteos. **Página 16**

"Efecto cuotas", otro aliciente para el turismo en la costa
Darío Palavecino. **Página 17**

Ya es tarde para frenar la ómicron, según los expertos

COVID. Se detectó en al menos 12 países; críticas al cierre de fronteras

R. Pannett y D. Diamond
THE WASHINGTON POST

WASHINGTON.—Mientras los gobiernos de todo el mundo se apresuran a cerrar sus fronteras con países del sur de África para protegerse contra la nueva variante de coronavirus (Israel ayer las cerró por completo), los expertos señalan que la prohibición de los viajes podría haber llegado demasiado tarde, ya que se han detectado casos en lugares tan remotos como Asia y Australia. La variante, conocida como ómicron, tiene una elevada cantidad de mutaciones que podrían hacerla más contagiosa. **Continúa en la página 23**

¿Cuándo fue? La pandemia alteró la percepción del tiempo

Impactan el encierro, la adaptación permanente y la incertidumbre. **Página 21**

1929-2021

Guillermo Roux. Un artista inigualable



cultura—La palabra "maestro" quizá no alcance para resumir la magnitud del talento y la creatividad de Guillermo Roux, que murió ayer, a los 92 años. Fue uno de los grandes artistas plásticos de la Argentina contemporánea, con una obra valorada en todo el mundo. Deja un inmenso legado. **Página 24**

"La violencia en Rosario traspasó todos los límites"

TEMOR. El intendente de Rosario, Pablo Javkin, advirtió que la situación de conmoción generada por los ataques narcos a locales comerciales "traspasó todos los límites", y cuestionó la falta de reacción del Gobierno. En diálogo con LA NACIÓN, dijo que "no se puede permitir que extorsionen a una ciudad entera" y advirtió que si no hay un freno "estos métodos mafiosos se extenderán por todo el país". **Página 27**

Incidentes en La Pampa tras el crimen de un chico de 5 años

CONMOCIÓN. Atacaron la seccional donde la madre del niño está detenida por el homicidio. **Página 27**

ENTREVISTA DA 2ª

Mafoane Odara

Ativismo dentro das empresas é necessário

Líder de recursos humanos para a América Latina da Meta, a matriz do Facebook, a psicóloga Mafoane Odara incentiva posturas questionadoras para acelerar processos que tornem a big tech mais plural, em meio a acusações relacionadas a suas práticas de negócios. "O ativismo não é apenas possível dentro das empresas, ele é necessário", afirma. **A12**

Em 2º dia, Enem traz atualidades, mas não Covid-19

Em seu segundo dia, o Enem seguiu a tradição de pautar temas da atualidade, como energia meio ambiente, mas não abordou em nenhuma questão a pandemia. A ausência era esperada em razão da desatualização do banco de perguntas. **Cotidiano B5**



Mafoane Odara é líder de RH da Meta. Eduardo Knapp/Folhapress

Cinco pastas ligam suas ações a falsa queda do desmate

Ministérios defendem regularização de garimpos e intervenção militar; devastação na Amazônia sobe 22%

Cinco ministérios do governo Jair Bolsonaro — Ciência e Tecnologia, Agricultura, Defesa, Economia e Minas e Energia — apontaram uma não existente reversão do desmatamento da Amazônia e a associaram a políticas que conduziram, como a destinação de terras públicas a posseiros e a intervenção militar na região.

O Conselho Nacional da Amazônia Legal, presidido pelo vice-presidente, Hamilton Mourão (PRTB), tratou como certa redução de 5% no desmate — o que não corresponde à realidade. Dados oficiais divulgados no dia 18 mostraram um avanço na devastação da Amazônia: foram 13.235 km² de agosto de 2020 a julho de 2021.

Houve aumento de 22% em relação ao ano anterior, não mencionado por Ministério do Meio Ambiente nem Itamaraty na COP26. Ambientalistas denunciaram grilagem, formalização de garimpos e impacto em áreas indígenas. As três operações militares na região custaram R\$ 550 milhões e resultaram em um fiasco. **Ambiente B1**

Partidos priorizam bancadas na Câmara

Partidos recorrem a puxadores de votos na disputa prioritária pelas 513 cadeiras da Câmara, palco político cuja importância tem se elevado. **Poder A6**

Doria faz gesto de conciliação, mas Leite rejeita protagonismo

Agora presidente do PSDB, o governador João Doria (SP) convidou o rival Eduardo Leite (RS) para integrar o comando de sua campanha e marcou conversas com a terceira via. Leite, porém, rejeitou protagonismo. **Poder A4**



Karlito Xavier/Folhapress

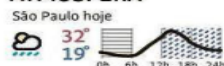
CENAS DE PAULISTANOS EM BUSCA DE DOAÇÃO E ATÉ LIXO PARA MATAR A FOME SÃO RECORRENTES

Dona Teresa, 74, ganha auxílio que mal dá para pagar o gás; para se alimentar pega sobras na feira em Higienópolis, na zona oeste de SP, e desmonta bancas em troca de verduras. **Cotidiano B6 e B7**

EDITORIAIS A2

Emendas opacas
Sobre intervenções do Congresso no Orçamento.
A lei não basta
Acerca de abusos e sexismo durante julgamentos.

ATMOSFERA



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Folhainvest A17
Papéis de big techs e farmacêuticas são opções para investir fora do Brasil

Esporte B8
Obsessão de Abel com Libertadores chamou a atenção no Palmeiras

Ilustrada C4
Virgil Abloh, estilista da Louis Vuitton morto aos 41, levou antirracismo à moda

Novo presidente enfrentará maior risco desde o Real

Diante do baixo crescimento e da alta do dólar, da inflação e da dívida pública, há consenso nas equipes dos prováveis candidatos à Presidência de que a consolidação fiscal será a prioridade em 2023. A divergência está em como alcançá-la sem gerar grave crise. **Mercado B13**

Mathias Alecastro África é sacrificada para conter cepa

Em menos de 48 horas, um cordão sanitário foi erguido em torno de toda a África Austral. Mas o movimento unilateral e consequente de fechamento de fronteiras mostra que a comunidade internacional precisa melhorar muito se quiser vencer a pandemia de Covid. **Mundo A10**

Santa Maria revive traumas da boate Kiss antes de júri

Cotidiano B4

A pandemia em 28.nov

Dados das 20h

POPULAÇÃO VACINADA

No Brasil	
Ao menos uma dose (dose única ou 1ª dose)	76,6%
1º ciclo vacinal completo (dose única ou 2ª dose)	62,3%
Dose de reforço	7,4%

ESTÁGIO DA DOENÇA

Óbitos	
Média móvel	Em 24 h
227	78
-13,2%*	Total
	614.314
Casos	
-18,0%* (desacelerado)	
*Variação em relação a 14 dias	

Ômicron se espalha, e Brasil tem 1º caso suspeito

Com caso no Canadá, nova variante com potencial de ser mais contagiosa foi detectada nos cinco continentes. A Organização Mundial da Saúde pediu que as fronteiras se mantenham abertas. A Vigilância Sanitária monitora passageiro que desceu em SP após passar pela África do Sul, onde a cepa foi identificada. **Mundo A10 e Saúde B2**



Parlamentarios acomodan el Presupuesto para blindar sus privilegios

Maniobra de legisladores para seguir abusando del erario

En el estudio del PGN 2022, los senadores se autoexcluyeron de la Ley de Racionalización del Gasto. De esta forma podrán contratar parientes y llenarse de asesores de dudoso nivel.

PÁGINA 13

Millones en juego en asejo de entes
Firmas de la misma red simulan competir para ganar jugosos contratos

PÁGINA 8

MSP ordena restricciones por ómicron
Se lloraba por vacunas y ahora miles de dosis se pueden ir a la basura

PÁGINAS 3 y 4

Condenado fue degollado en motín
Insólito: Corte ratifica pena a reo que lleva muerto nueve meses

PÁGINA 44

CON ESTA EDICIÓN

COMPRA OPCIONAL

TUNAS Y SUCCULENTAS 5



COLECCIÓN MANIARAS DE CERVEZA 5

G. 60.000



Se sobrepasó protocolo Covid

Caacupé. Arrancó el novenario de la Virgen. Ante la gran concurrencia se incumplieron medidas sanitarias. Cura criticó a quienes impulsan desalojos por su "hambre de tierra".

Duro reproche a agroempresarios

PÁGINAS 2 y 6



LE FIGARO

« Sans la liberté de blâmer, il n'est point d'éloge flatteur » Beaumarchais

VALÉRIE PÉCRESSE

« JE SUIS PRÊTE
À PRÉSIDENTER LA FRANCE »

PAGES 6 ET 7



COVID

LE VARIANT OMICRON
DÉTECTÉ DANS SEPT
PAYS D'EUROPE PAGE 10



FIGARO SANTÉ

Restaurer la vision, un rêve rendu possible

NOTRE CAHIER SPÉCIAL

IRAN

La diplomatie au chevet de l'accord sur le nucléaire

PAGES 8 ET 9

IMMIGRATION

Londres sommée de « prendre sa part »

PAGE 11

ÉNERGIE

Comment Macron veut faire émerger des start-up dans le nucléaire

PAGES 28 ET 29

LE CROSS DU FIGARO

LE CAHIER DES RÉSULTATS

CHAMPS LIBRES

- Plongée au cœur des trafics d'armes
- Les tribunes de Jean-Éric Schoettl et de Paul Thibaud
- Un entretien avec Pascal Ory
- La chronique de Nicolas Baveriez

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Guadeloupe, Martinique : le gouvernement dans le piège



CHRISTOPHE ARCHAMBAULT/AFP

Obligation vaccinale, revendications sociales : l'exécutif cherche à éteindre l'incendie. Mais les déclarations de Sébastien Lecornu sur l'autonomie relancent le débat sur la politique ultramarine du gouvernement.

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ÉDITORIAL par Yves Thérard ythérard@lefigaro.fr

Coup de poker outre-mer

Par gros temps, rares sont les ministres des Outre-mer qui survivent à la tempête. Sébastien Lecornu parviendra-t-il à se distinguer ? Si ce n'est par la longévité dans ses fonctions, ce sera par le caractère inattendu de ses propositions. Alors que la Guadeloupe accuse Paris de la négliger, il veut lui accorder plus d'autonomie. Curieux coup de poker pour éteindre la colère qui agite l'île depuis deux semaines ! Sur place, personne ne demande officiellement pareille mesure. Même le très remuant Élie Domota estime la question « hors sujet ».

Le sujet, quel est-il ? Qui est effectivement capable de définir la cause précise du désordre actuel ? Du refus vaccinal d'une partie du personnel soignant - face auquel le pouvoir a cédé jusqu'au 31 décembre -, la contestation a dérivé vers un ensemble confus de revendications, assorties de pillages de commerces, de blocages routiers et de tirs à balles réelles sur les forces de l'ordre. La réalité est que la Guadeloupe, comme la Martinique, vit sous perfusion des aides de la métropole. Dans cette économie administrée, le chômage est élevé, le coût de la vie aussi, et les productions locales sont quasi inexistantes. Les

Antilles veulent être traitées sur un pied d'égalité avec les autres départements français, mais ne cessent de demander des faveurs et des dérogations. Toujours plus... En proposant davantage d'autonomie, le gouvernement cherche sans doute à tendre un piège à leurs élus, à les placer devant leurs responsabilités. Avec le risque toutefois que celui-ci se referme sur lui : l'opération nécessiterait les mêmes transferts d'argent, voire plus, ne

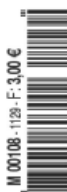
mettrait pas un terme aux protestations contre l'État et ouvrirait la porte à tous les trafics. Certes, l'autonomie n'est pas l'indépendance, mais la proposer dans les Caraïbes est, par ailleurs, une étrange façon de soutenir les loyalistes de Nouvelle-Calédonie, qui souhaitent, avec raison, le maintien de l'archipel dans le giron national. Le résultat du référendum d'autodétermination organisé là-bas le 12 décembre est attendu avec fébrilité. Les outre-mer coûtent cher et leurs accès de fièvre sont fréquents, mais il y va de l'influence française dans le monde. ■

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Booster scheme may be widened today to tackle Omicron spread

Rules tighten further amid fears variant has been in UK for 10 days

Peter Walker and Linda Geddes

The Covid booster vaccination scheme could be significantly expanded as early as today as ministers try to combat the seemingly inevitable spread of the Omicron

variant, with older pupils being told to wear masks in communal areas.

The vaccines watchdog, the JCVI, which held an emergency meeting at the weekend, is expected to advise the use of boosters for younger people, and could recommend a cut in the six-month wait between second and booster doses, it is understood.

Ministers said yesterday that they hoped restrictions imposed following the detection of the variant, which scientists fear could be highly transmissible and potentially evade some vaccine protections, would be limited

and temporary, with the health secretary, Sajid Javid, promising "a great Christmas" next month.

But health officials said yesterday that a third case of the variant had been confirmed in the UK, in someone linked to southern Africa who had stayed in Westminster but left the UK before the test result emerged. Officials say they were in the central London borough, rather than being specifically linked to parliament.

However, it was also revealed that investigators looking into one of the two cases announced on Saturday

'Any uncertainty will add to the sense of continuing jeopardy'

Paul Whiteman
NAHT headteachers' union

were searching for potential contacts in Brentwood, Essex, for as far back as 10 days ago, raising questions over how long the new variant has been in the UK.

Following the announcement of tough travel restrictions on 10 African nations and the reintroduction of mandatory mask use in England in shops and on public transport from tomorrow, the Department for Education has contacted English schools to say secondary-age students and teachers should again wear face coverings in communal areas.

Javid, sent out for a round of interviews yesterday morning, insisted the government was "nowhere near" considering a return to more stringent measures

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PHOTOGRAPH: ISAAC PARKIN/SPORTIMAGE

After the storm ... snow and power cuts hit north

Snowstorms and high winds continued over the weekend as Storm Arwen caused havoc. In Burnley, a football fan made his own fun after the match against Spurs was called off. **News Page 24** →

French fury over UK 'double talk' on refugees

Exclusive
Kim Willsher
Paris

The French interior minister, Gérald Darmanin, has said British ministers, including his counterpart Priti Patel, should stop saying one thing in private while insulting his country in public if there is to be a solution to the crisis in the Channel.

In an interview with the Guardian, Darmanin strongly criticised what he called "double talk" coming out of London and said France was not a "vassal" of

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Royal farewell

The view from Bridgetown as Barbados becomes a republic
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